

(also known as the "**Christmas Tree Problem**")

## A **one-stage** stochastic inventory replenishment problem

characterized by

- a **single opportunity to order** the commodity before demand occurs
- inventory remaining after demand occurs is **obsolete**

Consider a problem with  
 a **single commodity** and  
 a **single opportunity to replenish** the inventory:

Notation:

- Current inventory level is **s**.
- You must choose the amount **z** of commodity to add to the inventory, which will be delivered instantaneously.
- After replenishment, a demand for **D** units (a random variable) of the commodity will occur.
- Selling price is denoted by **r**, and the purchase cost is **c** ( $c < r$ ). A salvage value **v** ( $v \leq c$ ) is received for any inventory remaining after demand has occurred.

Further notation:

- $a = s + z =$  amount available to meet demand
- $\text{minimum}\{a, D\} =$  sales
- $(a - D)^+ \equiv \max\{0, a - D\} =$  residual stock after demand occurs
- $(D - a)^+ \equiv \max\{0, D - a\} =$  sales lost to excess demand

net revenue =

$$B(a) = r[a - (a - D)^+] - cz + v(a - D)^+ \\ = (r - c)a + cs - (r - v)(a - D)^+$$

Revenue is a random variable, with expected value

$$E\{B(a)\} = (r - c)a + cs - (r - v)E\{(a - D)^+\} \\ = (r - c)a + cs - (r - v)\int_0^a (a - x)dF(x)$$

**Example:** suppose that  $D$  is uniformly distributed over the interval  $[\mu - \delta, \mu + \delta]$  where  $0 < \delta < \mu$ .

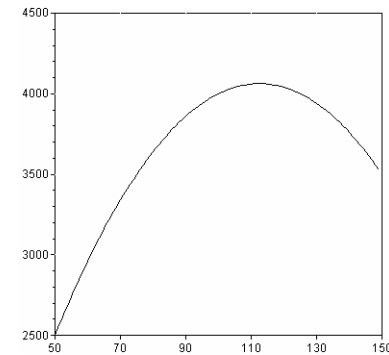
Then

$$E\{(a - D)^+\} = \int_0^a (a - x)dF(x) \\ = \begin{cases} 0 & \text{if } a \leq \mu - \delta \\ \frac{1}{2\delta} \int_{\mu - \delta}^a (a - x)dx = \frac{(a - \mu + \delta)^2}{4\delta} & \text{if } \mu - \delta < a \leq \mu + \delta \\ a - \mu & \text{if } a > \mu + \delta \end{cases}$$

Then, denoting the expected benefit by  $\Phi(s, a)$ , we have

$$\Phi(s, a) = (r - c)a + cs - (r - v) \begin{cases} 0 & \text{if } a \leq \mu - \delta \\ \frac{(a - \mu + \delta)^2}{4\delta} & \text{if } \mu - \delta < a \leq \mu + \delta \\ a - \mu & \text{if } \mu + \delta < a \end{cases}$$

Plot of  $\Phi(0, a)$  with selling price  $r=100$ , purchase cost  $c = 50$ , salvage value  $v = 20$ , and  $D$  uniform in  $[50, 150]$  :



Within the interval  $[\mu \pm \delta]$  the function  $\Phi(0, a)$  has first derivative

$$\frac{\partial}{\partial a} \Phi(0, a) = r - c - 2(r - v) \frac{a - \mu + \delta}{4\delta}$$

and second derivative

$$\frac{\partial^2}{\partial a^2} \Phi(0, a) = -\frac{(r - v)}{2\delta} < 0$$

Therefore  $\Phi(0, a)$  is a concave function, and simple calculus shows that it has a maximum at

$$a^* = (\mu - \delta) + \frac{2\delta(r - c)}{r - v}$$

(so that, in particular, given  $r=100$ ,  $c=50$ ,  $v=20$ ,  $\mu=100$ , &  $\delta=50$  then the optimal inventory level is  $a^* = \frac{900}{8} = 112.5$ )

Value of Stochastic Solution (**VSS**):

If we were to have solved the problem of maximizing the benefit, *assuming that  $D$  assumes its expected value*, then clearly the optimal value  $a^*$  is the expected demand  $\mu$  and the expected revenue using this replenishment level, assuming  $s < \mu$ , is

$$\Phi(s, \mu) = (r - c)a + cs - (r - v) \frac{(a - \mu + \delta)^2}{4\delta}$$

Assuming the specified parameters, this expected revenue is  $\Phi(0, 100) = 4000$ , while the maximum expected benefit (using non-integer replenishment value  $a^*=112.5$ ) is  $\Phi(0, 112.5) = 4062.50$ . The **Value of the Stochastic Solution** is the difference,

$$\Phi(s, a^*) - \Phi(s, \mu) = 62.5.$$

In general, if the demand  $D$  has density function  $f(x)$  and distribution function  $F(x)$  with  $F(0)=0$ , then the expected revenue is

$$\Phi(a, s) = (r-c)a + cs - (r-v) \int_0^a (a-x)f(x)dx$$

In order to maximize this function with respect to the replenishment quantity  $a$ , then (since the upper limit of the integration is a function of  $a$ ) we must use **Leibnitz' Rule** in order to find its derivative.

Leibnitz' Rule gives us the first derivative

$$\begin{aligned} \frac{d}{da} \Phi(0, a) &= (r-c) - (r-v) \left[ \int_0^a \frac{d}{da} (a-x)f(x)dx + (a-a) \frac{d}{da} a - (a-0) \frac{d}{da} 0 \right] \\ &= (r-c) - (r-v)F(a) \end{aligned}$$

Setting this derivative equal to zero yields the stationary point at the value  $a$  such that

$$F(a) = \frac{r-c}{r-v},$$

That is, assuming that  $a^*$  is not required to assume integer or discrete values,

the optimal replenishment quantity is

$$a^* = F^{-1} \left( \frac{r-c}{r-v} \right)$$

## Two-stage Stochastic Linear Programming with Recourse

The newsboy problem can also be formulated as a 2-stage stochastic LP with

- first-stage variable
  - $x$  = the replenishment quantity
- second-stage (*recourse*) variables

$$y_1 = \text{quantity sold}$$

and

$$y_2 = \text{quantity salvaged after demand occurs}$$

The 2-stage stochastic LP problem is

$$\text{Maximize } -cx + E_D Q(x, D)$$

where

$$Q(x, D) = \max_y ry_1 + vy_2$$

$$\text{subject to } y_1 + y_2 \leq x,$$

$$0 \leq y_1 \leq D, \quad 0 \leq y_2$$

This is a problem with **simple recourse**: the solution of the second-stage problem can be written in closed form as

$$y_1 = \min\{x, D\} \quad \& \quad y_2 = \max\{x - D, 0\}$$

It is interesting to note that the form of the optimal solution to the newsboy problem is that of a

**Chance-constrained Linear Program:**

$$\begin{array}{l} \text{Minimize } x \\ P\{x \geq D\} \geq \alpha = \frac{r-c}{r-v} \end{array}$$

since

$$P\{x \geq D\} \geq \alpha \Leftrightarrow F(x) \geq \alpha \Leftrightarrow x \geq F^{-1}(\alpha)$$