

**2-Machine Flow Shop**

We wish to sequence  $n$  jobs, each requiring processing on machine #1, followed by machine #2.

$p_{ij}$  = processing time for job  $i$  on machine # $j$

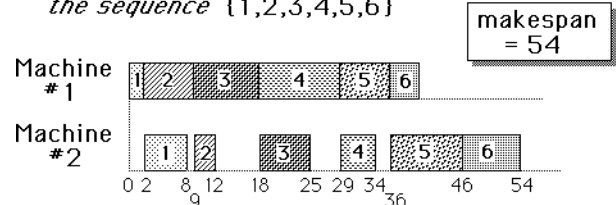
*makespan* = total amount of time required to complete processing of all  $n$  jobs

*Objective:* Sequence the jobs so as to minimize the makespan

**EXAMPLE**

JOB	Processing time (hrs)	
	Machine #1	Machine #2
1	2	6
2	7	3
3	9	7
4	11	5
5	7	10
6	4	8

Suppose we schedule the jobs for the sequence {1,2,3,4,5,6}



Can we reduce the makespan by changing the sequence of the jobs?

sequence {1,2,3,4,5,6}

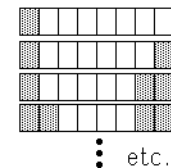
Job	Machine 1		Machine 2	
	s	f	s	f
1	0	2	2	8
2	2	9	9	12
3	9	18	18	25
4	18	29	29	34
5	29	36	36	46
6	36	40	46	54

s = start time, f = finish time  
 Makespan = 54

**Johnson's Algorithm**

-an optimizing algorithm for scheduling the 2-machine flow shop, assuming that *no passing* is allowed (i.e., jobs are processed in the same sequence on both machines)

-constructs a sequence by "growing" it from both ends (front and back)



**step 0** Initialize  $S_0=S_1=\emptyset$  and  $I=\{1,2,3,\dots,n\}$

**step 1** Find  $\text{minimum}_{i \in I, j \in \{1,2\}} \{p_{ij}\} = p_{i\hat{j}}$

**step 2** If  $\hat{j} = 1$ , then  $S_0 = S_0 \cup \hat{i}$  (i.e., append job  $\hat{i}$  to the beginning of the sequence)  
 Otherwise (i.e.,  $\hat{j} = 2$ ),  $S_1 = \hat{i} \cup S_1$  (i.e., append job  $\hat{i}$  to the end of the sequence)

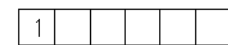
**Step 3** Remove  $\hat{i}$  from  $I$ . If  $I \neq \emptyset$  then go to step 1. Else the optimal sequence is  $S = S_0, S_1$

**EXAMPLE**

$S_0=S_1 = \emptyset$  and  $I=\{1,2,3,4,5,6\}$

Minimum  $p_{ij}$  is  $p_{11}$   
 Therefore,  $S_0=\{1\}, S_1 = \emptyset$   
 $I=\{2,3,4,5,6\}$

JOB	Processing time	
	Machine 1	Machine 2
1	2	6
2	7	3
3	9	7
4	11	5
5	7	10
6	4	8



Minimum  $p_{ij}$  is  $p_{22}$   
 Therefore,  $S_0 = \{1\}, S_1 = \{2\}$   
 $I = \{3, 4, 5, 6\}$

JOB	Processing time	
	Machine 1	Machine 2
2	7	3
3	9	7
4	11	5
5	7	10
6	4	8



Minimum  $p_{ij}$  is  $p_{61}$   
 Therefore,  $S_0 = \{1, 6\}$   
 $S_1 = \{2\}$   
 and  $I = \{3, 4, 5\}$

JOB	Processing time	
	Machine 1	Machine 2
3	9	7
4	11	5
5	7	10
6	4	8



Minimum  $p_{ij}$  is  $p_{42}$   
 Therefore,  $S_0 = \{1, 6\}$   
 $S_1 = \{4, 2\}$   
 and  $I = \{3, 5\}$

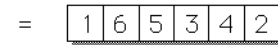
JOB	Processing time	
	Machine 1	Machine 2
3	9	7
4	11	5
5	7	10



Minimum  $p_{ij}$  is  $p_{51} = p_{32}$   
 Therefore,  $S_0 = \{1, 6, 5\}$   
 $S_1 = \{3, 4, 2\}$   
 and  $I = \emptyset$

JOB	Processing time	
	Machine 1	Machine 2
3	9	7
5	7	10

The optimal sequence is  $S = S_0 \cup S_1$

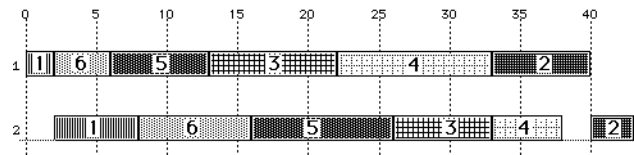


Optimal Sequence = {1,6,5,3,4,2}

Optimal Sequence = {1,6,5,3,4,2}

Job	Machine 1		Machine 2	
	s	f	s	f
1	0	2	2	8
6	2	6	8	16
5	6	13	16	26
3	13	22	26	33
4	22	33	33	38
2	33	40	40	43

s = start time, f = finish time  
 Makespan = 43



**3-Machine Flow Shop**

Special conditions under which Johnson's Algorithm can be used to minimize the makespan:

- All jobs are to be processed on Machines #1, 2, & 3 in that order
- The processing time on Machine #2 is dominated either by the time on Machine #1 or Machine #3.

either  $\min \{p_{i1}\} \geq \max \{p_{i2}\}$   
 or  $\min \{p_{i3}\} \geq \max \{p_{i2}\}$



JOB	Processing Times (hrs)		
	Machine A	Machine B	Machine C
1	10	6	7
2	8	2	6
3	5	2	10
4	6	6	7
5	8	5	8

Processing times on machine 2 are dominated by those on machine 3

$5 = \min \{p_{i1}\} < \max \{p_{i2}\} = 6$   
 $6 = \min \{p_{i3}\} \geq \max \{p_{i2}\} = 6$

**EXAMPLE**

**Application of Johnson's Algorithm to 3-Machine Problem**

Define two "dummy" machines, 1' and 2', with processing times

$$p_{i1'} = p_{i1} + p_{i2}$$

$$p_{i2'} = p_{i2} + p_{i3}$$

*Apply Johnson's Algorithm to the two-machine problem with these two dummy machines. The resulting sequence is optimal for the 3-machine problem.*

*Original Data:*

JOB	MACHINE		
	A	B	C
1	10	6	7
2	8	2	6
3	5	2	10
4	6	6	7
5	8	5	8

*"Dummy" Machine Data:*

JOB	MACHINE	
	1'	2'
1	16	13
2	10	8
3	7	12
4	12	13
5	13	13

**Johnson's Algorithm**

Three-Machine Problem

Two "dummy machines" are defined:

Processing Times

i	1'	2'
1	16	13
2	10	8
3	7	12
4	12	13
5	13	13

The sequence found by this algorithm is: 3 4 5 1 2

The sequence is guaranteed to be optimal!

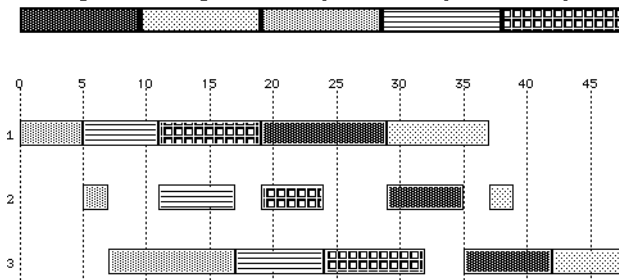
*Optimal Schedule:*

Job	Machine 1	Machine 2	Machine 3
<u>i</u>	<u>s</u> <u>f</u>	<u>s</u> <u>f</u>	<u>s</u> <u>f</u>
3	0 5	5 7	7 17
4	5 11	11 17	17 24
5	11 19	19 24	24 32
1	19 29	29 35	35 42
2	29 37	37 39	42 48

s = start time, f = finish time  
Makespan = 48

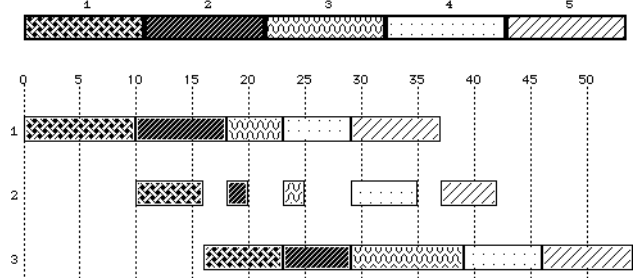
*Optimal Sequence:*

Makespan = 48, Sequence: 3 4 5 1 2



*Compare with an arbitrary sequence:*

Makespan = 54, Sequence: 1 2 3 4 5



**Johnson's Algorithm**

**Random Job Sequencing Problem (N=5, N=3, seed = 662020)**

5 Jobs, 3 Machines

Processing Times

i	1	2	3
1	6	1	6
2	16	7	16
3	13	7	12
4	6	19	13
5	16	12	17

*Times on machine 2 are NOT dominated by either machine 1 or 3!*

Three-Machine Problem

Two "dummy machines" are defined:

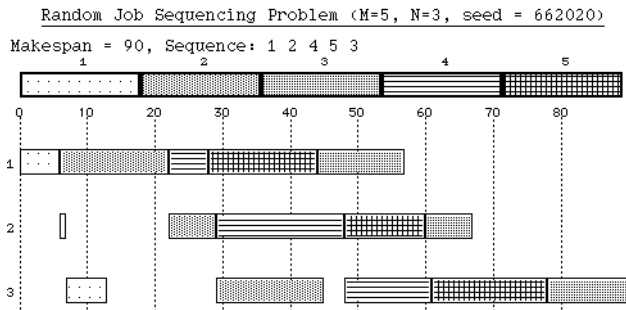
Processing Times

i	1'	2'
1	7	7
2	23	23
3	20	19
4	25	32
5	28	29

The sequence found by this algorithm is: 1 2 4 5 3

*Not guaranteed to be optimal!*

Schedule found by Johnson's Algorithm:



Schedule found by Johnson's Algorithm:

Random Job Sequencing Problem (M=5, N=3, seed = 662020)

Job	Machine 1		Machine 2		Machine 3	
	s	f	s	f	s	f
1	0	6	6	7	7	13
2	6	22	22	29	29	45
4	22	28	29	48	48	61
5	28	44	48	60	61	78
3	44	57	60	67	78	90

s = start time, f = finish time  
Makespan = 90

**Branch-and-Bound Algorithm for 3-Machine Flowshop Problem**

-suggested by Ignall & Schrage

Suppose that the first  $r$  jobs in the sequence have been tentatively fixed:

$$J_r = \{ j_1, j_2, \dots, j_r \}$$

Denote by  $\bar{J}_r$  the set of  $(n-r)$  jobs not yet sequenced.

Let  $TIME1(J_r)$ ,  $TIME2(J_r)$ , and  $TIME3(J_r)$  be the times at which machines 1, 2, & 3 (respectively) complete processing the jobs in  $J_r$ .

Lower Bounds on makespan of all completions of the partial sequence  $J_r$ :

$$TIME1(J_r) + \sum_{i \in \bar{J}_r} p_{i1} + \min_{i \in \bar{J}_r} \{ p_{i2} + p_{i3} \}$$

Makespan if the job with shortest processing times on machines 2&3 need not wait

$$TIME2(J_r) + \sum_{i \in \bar{J}_r} p_{i2} + \min_{i \in \bar{J}_r} \{ p_{i3} \}$$

Makespan if the job with least time on machine #3 need not wait

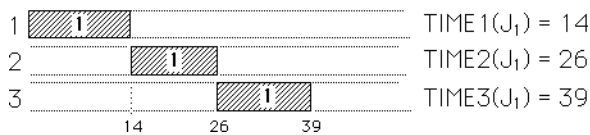
$$TIME3(J_r) + \sum_{i \in \bar{J}_r} p_{i3}$$

Makespan if no job needs to wait for machine #3

Example

Suppose  $J_1 = \{1\}$

JOB	Machine Processing Time		
i	1	2	3
1	14	12	13
2	8	5	3
3	1	20	2
4	6	1	1

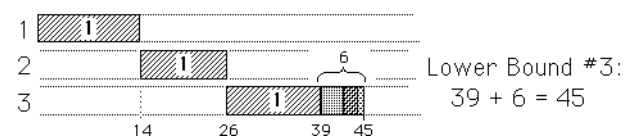


$J_1 = \{1\}$

$TIME3(J_1) = 39$

$$TIME3(J_r) + \sum_{i \in \bar{J}_r} p_{i3}$$

JOB	Machine Processing Time		
i	1	2	3
1	14	12	13
2	8	5	3
3	1	20	2
4	6	1	1

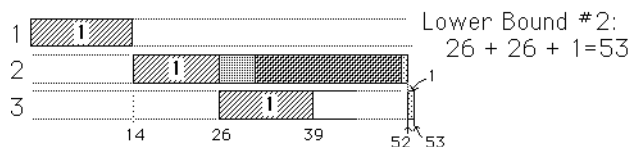


$J_1 = \{1\}$

$TIME2(J_1) = 26$

$$TIME2(J_r) + \sum_{i \in \bar{J}_r} p_{i2} + \min_{i \in \bar{J}_r} \{ p_{i3} \}$$

JOB	Machine Processing Time		
i	1	2	3
1	14	12	13
2	8	5	3
3	1	20	2
4	6	1	1

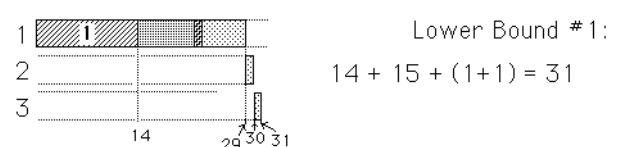


$J_1 = \{1\}$

$TIME1(J_1) = 14$

$$TIME1(J_r) + \sum_{i \in \bar{J}_r} p_{i1} + \min_{i \in \bar{J}_r} \{ p_{i2} + p_{i3} \}$$

JOB	Machine Processing Time		
i	1	2	3
1	14	12	13
2	8	5	3
3	1	20	2
4	6	1	1

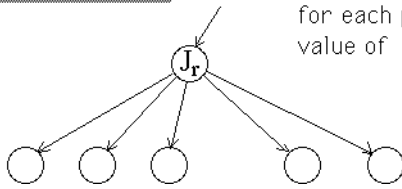


**Branch-and-Bound Algorithm for 3-Machine Flowshop Problem**

Branching will be done by choosing the next job to be added to the end of sequence  $J_r$ :

$$J_{r+1} = J_r \cup \{i_{r+1}\}$$

for each possible value of  $i_{r+1} \in \bar{J}_r$



**Branch-and-Bound 5-job, 3-machine Sequencing Problem**

Random Job Sequencing Problem (M=5, N=3, seed = 662020)

Using Johnson's algorithm, job sequence is: 1 2 4 5 3  
Makespan is 90, our original incumbent.

We now begin the branch-&-bound algorithm

\*\*\* New incumbent: 89 \*\*\*

Optimal sequence is 1 4 2 3 5  
CPU time = 31.8 sec.  
# subproblems enumerated = 53

*compared to*  
 $5! = 120$   
*total sequences*  
*(44.2%)*

**Optimal Schedule**

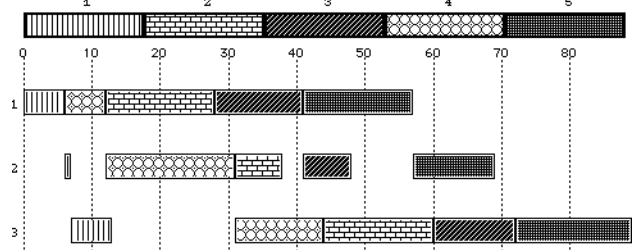
Random Job Sequencing Problem (M=5, N=3, seed = 662020)

Job	Machine 1		Machine 2		Machine 3	
	s	f	s	f	s	f
1	0	6	6	7	7	13
4	6	12	12	31	31	44
2	12	28	31	38	44	60
3	28	41	41	48	60	72
5	41	57	57	69	72	89

s = start time, f = finish time  
Makespan = 89

**Optimal Schedule:**

Makespan = 89, Sequence: 1 4 2 3 5



**Branch-and-Bound 5-job, 3-machine Sequencing Problem**

Random Job Sequencing Problem (M=5, N=3, seed = 662020)

Using Johnson's algorithm, job sequence is: 1 2 4 5 3  
Makespan is 90, our original incumbent.

We now begin the branch-&-bound algorithm

Subproblem number 0: J=

Subproblem number 1: J= 1  
Completion times: 6 7 13  
Lower bounds: 76 64 71

Subproblem number 2: J= 1 2  
Completion times: 22 29 45  
Lower bounds: 76 79 87

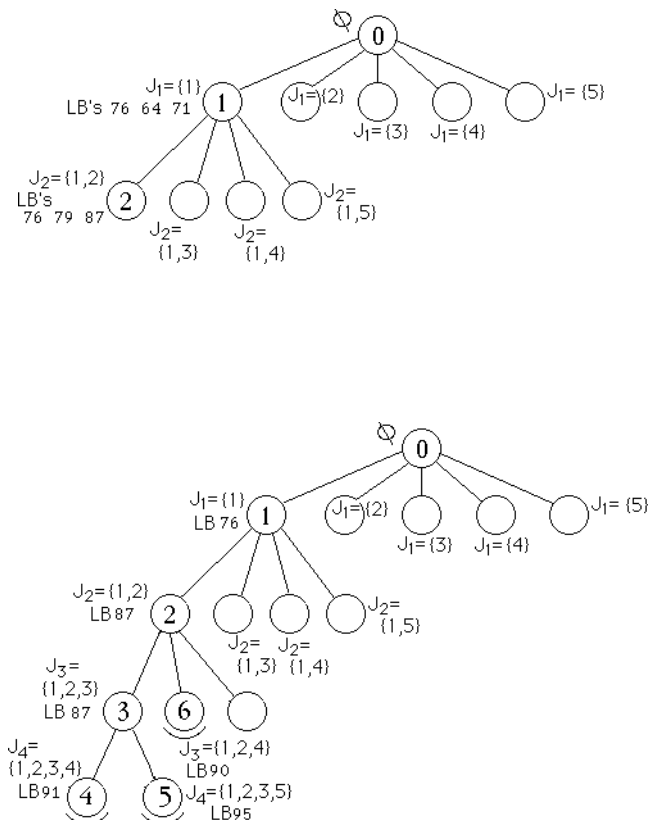
Subproblem number 3: J= 1 2 3  
Completion times: 35 42 57  
Lower bounds: 86 86 87

Subproblem number 4: J= 1 2 3 4  
Completion times: 41 61 74  
Lower bounds: 86 90 91  
--- Fathomed by bound ---

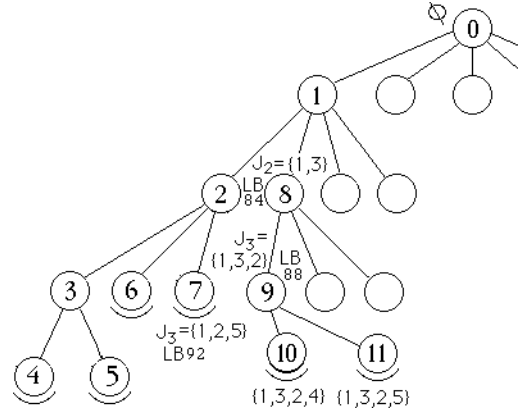
Subproblem number 5: J= 1 2 3 5  
Completion times: 51 63 80  
Lower bounds: 89 95 93  
--- Fathomed by bound ---

--- Subproblem 3: Fathomed by enumeration ---

Subproblem number 6: J= 1 2 4  
Completion times: 28 48 61  
Lower bounds: 76 79 90  
--- Fathomed by bound ---



Subproblem number 7: J= 1 2 5  
 Completion times: 38 50 67  
 Lower bounds: 76 88 92  
 --- Fathomed by bound ---  
 --- Subproblem 2: Fathomed by enumeration ---  
 Subproblem number 8: J= 1 3  
 Completion times: 19 26 38  
 Lower bounds: 80 77 84  
 Subproblem number 9: J= 1 3 2  
 Completion times: 35 42 58  
 Lower bounds: 86 86 88  
 Subproblem number 10: J= 1 3 2 4  
 Completion times: 41 61 74  
 Lower bounds: 86 90 91  
 --- Fathomed by bound ---  
 Subproblem number 11: J= 1 3 2 5  
 Completion times: 51 63 80  
 Lower bounds: 89 95 93  
 --- Fathomed by bound ---  
 --- Subproblem 9: Fathomed by enumeration ---



Subproblem number 12: J= 1 3 4  
 Completion times: 25 45 58  
 Lower bounds: 80 80 91  
 --- Fathomed by bound ---  
 Subproblem number 13: J= 1 3 5  
 Completion times: 35 47 64  
 Lower bounds: 80 86 93  
 --- Fathomed by bound ---  
 --- Subproblem 8: Fathomed by enumeration ---  
 Subproblem number 14: J= 1 4  
 Completion times: 12 31 44  
 Lower bounds: 76 69 89  
 Subproblem number 15: J= 1 4 2  
 Completion times: 28 38 60  
 Lower bounds: 76 69 89  
 Subproblem number 16: J= 1 4 2 3  
 Completion times: 41 48 72  
 Lower bounds: 86 77 89

**NEW INCUMBENT!**

Subproblem number 17: J= 1 4 2 3 5  
 Completion times: 57 69 89  
 \*\*\* New incumbent: 89 \*\*\*  
 --- Subproblem 16: Fathomed by enumeration

Subproblem number 18: J= 1 4 2 5  
 Completion times: 44 56 77  
 Lower bounds: 76 75 89  
 --- Fathomed by bound ---  
 --- Subproblem 15: Fathomed by enumeration ---

Subproblem number 19: J= 1 4 3  
 Completion times: 25 38 56  
 Lower bounds: 80 73 89  
 --- Fathomed by bound ---  
 Subproblem number 20: J= 1 4 5  
 Completion times: 28 43 61  
 Lower bounds: 76 69 89  
 --- Fathomed by bound ---  
 --- Subproblem 14: Fathomed by enumeration ---

Subproblem number 21: J= 1 5  
 Completion times: 22 34 51  
 Lower bounds: 76 79 92  
 --- Fathomed by bound ---  
 --- Subproblem 1: Fathomed by enumeration ---

Subproblem number 26: J= 2 1 3 5  
 Completion times: 51 63 80  
 Lower bounds: 89 95 93  
 --- Fathomed by bound ---  
 --- Subproblem 24: Fathomed by enumeration ---

Subproblem number 22: J= 2  
 Completion times: 16 23 39  
 Lower bounds: 64 68 87

Subproblem number 27: J= 2 1 4  
 Completion times: 28 47 60  
 Lower bounds: 76 78 89  
 --- Fathomed by bound ---

Subproblem number 23: J= 2 1  
 Completion times: 22 24 45  
 Lower bounds: 76 74 87

Subproblem number 28: J= 2 1 5  
 Completion times: 38 50 67  
 Lower bounds: 76 88 92  
 --- Fathomed by bound ---  
 --- Subproblem 23: Fathomed by enumeration ---

Subproblem number 24: J= 2 1 3  
 Completion times: 35 42 57  
 Lower bounds: 86 86 87

Subproblem number 29: J= 2 3  
 Completion times: 29 36 51  
 Lower bounds: 64 74 87

Subproblem number 25: J= 2 1 3 4  
 Completion times: 41 61 74  
 Lower bounds: 86 90 91  
 --- Fathomed by bound ---

Subproblem number 30: J= 2 3 1  
 Completion times: 35 37 57  
 Lower bounds: 86 81 87

Subproblem number 35: J= 2 4  
 Completion times: 22 42 55  
 Lower bounds: 64 68 90  
 --- Fathomed by bound ---

Subproblem number 31: J= 2 3 1 4  
 Completion times: 41 60 73  
 Lower bounds: 86 89 90  
 --- Fathomed by bound ---

Subproblem number 36: J= 2 5  
 Completion times: 32 44 61  
 Lower bounds: 64 77 92  
 --- Fathomed by bound ---  
 --- Subproblem 22: Fathomed by enumeration ---

Subproblem number 32: J= 2 3 1 5  
 Completion times: 51 63 80  
 Lower bounds: 89 95 93  
 --- Fathomed by bound ---  
 --- Subproblem 30: Fathomed by enumeration ---

Subproblem number 37: J= 3  
 Completion times: 13 20 32  
 Lower bounds: 64 65 84

Subproblem number 33: J= 2 3 4  
 Completion times: 35 55 68  
 Lower bounds: 64 74 91  
 --- Fathomed by bound ---

Subproblem number 38: J= 3 1  
 Completion times: 19 21 38  
 Lower bounds: 80 72 84

Subproblem number 34: J= 2 3 5  
 Completion times: 45 57 74  
 Lower bounds: 64 83 93  
 --- Fathomed by bound ---  
 --- Subproblem 29: Fathomed by enumeration ---

Subproblem number 39: J= 3 1 2  
 Completion times: 35 42 58  
 Lower bounds: 86 86 88

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Subproblem number 40: J= 3 1 2 4
Completion times: 41 61 74
Lower bounds: 86 90 91
--- Fathomed by bound ---
Subproblem number 41: J= 3 1 2 5
Completion times: 51 63 80
Lower bounds: 89 95 93
--- Fathomed by bound ---
--- Subproblem 39: Fathomed by enumeration ---
Subproblem number 42: J= 3 1 4
Completion times: 25 44 57
Lower bounds: 80 79 90
--- Fathomed by bound ---
Subproblem number 43: J= 3 1 5
Completion times: 35 47 64
Lower bounds: 80 86 93
--- Fathomed by bound ---
--- Subproblem 38: Fathomed by enumeration ---

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Subproblem number 44: J= 3 2
Completion times: 29 36 52
Lower bounds: 64 74 88
Subproblem number 45: J= 3 2 1
Completion times: 35 37 58
Lower bounds: 86 81 88
Subproblem number 46: J= 3 2 1 4
Completion times: 41 60 73
Lower bounds: 86 89 90
--- Fathomed by bound ---
Subproblem number 47: J= 3 2 1 5
Completion times: 51 63 80
Lower bounds: 89 95 93
--- Fathomed by bound ---
--- Subproblem 45: Fathomed by enumeration ---
Subproblem number 48: J= 3 2 4
Completion times: 35 55 68
Lower bounds: 64 74 91
--- Fathomed by bound ---

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Subproblem number 49: J= 3 2 5
Completion times: 45 57 74
Lower bounds: 64 83 93
--- Fathomed by bound ---
--- Subproblem 44: Fathomed by enumeration ---
Subproblem number 50: J= 3 4
Completion times: 19 39 52
Lower bounds: 64 65 91
--- Fathomed by bound ---
Subproblem number 51: J= 3 5
Completion times: 29 41 58
Lower bounds: 64 74 93
--- Fathomed by bound ---
--- Subproblem 37: Fathomed by enumeration ---
Subproblem number 52: J= 4
Completion times: 6 25 38
Lower bounds: 64 58 89
--- Fathomed by bound ---

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Subproblem number 53: J= 5
Completion times: 16 28 45
Lower bounds: 64 68 92
--- Fathomed by bound ---
--- Subproblem 0: Fathomed by enumeration ---
Optimal sequence is 1 4 2 3 5
# subproblems enumerated = 53

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