## Dynamic Programming

Process Plan Selection
Considering Sequence-Dependent Setup Costs

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Manufacture of a product requires four operations, each of which may be performed on any of three alternative machines.

The operation cost/unit for the various machines are:

|  | Operation | Operation | Operation | Operation |
| :---: | :---: | :---: | :---: | :---: |
| Machine | 1 | 2 | 3 | 4 |
| A | 3 | 4 | 3 | 6 |
| B | 2 | 4 | 5 | 5 |
| C | 4 | 1 | 6 | 4 |

There is a cost associated with moving the product from one machine to another between operations.

These sequence-dependent setup costs are:

| From | To | Setup Cost |
| :---: | :---: | :---: |
| A | B | 2 |
| A | C | 1 |
| B | A | 2 |
| B | C | 1 |
| C | A | 2 |
| C | B | 1 |

The total cost of the sequence $A \rightarrow B \rightarrow B \rightarrow C$ is, for example, $3 \times L+(2+4 \times L)+(5 x L)+(1+4 \times L)$

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## DYnAMIC PROGRAMMING MODEL

Let $\quad C_{s, x}^{c}=$ cost of changing part from machine $s$ to machine $x$
$C_{n, x}^{p}=$ processing cost per unit for operation $n$ on machine $x$
$L=$ lot size

Stages: $\quad n=$ operation $(n=1,2, \ldots N)$
State: $\quad s_{n}=$ machine on which previous operation $(n-1)$ was performed

Decision: $\quad x_{n}=$ machine on which operation $n$ is to be performed

## Optimal value function

$f_{n}\left(s_{n}\right)=$ minimum cost of completingoperations $n, n+1, \ldots N$ if the part is currently loaded on machine $s_{n}$.
$f_{n}(s)=\min \left\{C_{s, x}^{c}+L \times C_{s, x}^{p}+f_{n+1}(x)\right\}$
$f_{N}(s)=0$

## Optimal

## Returns \& Decisions

| Stage 1 |  |  |  | Stage 3 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current | Optimal | Optimal | Next | Current | Optimal | Optimal | Next |
| State | Decision | Value | State | State | Decision | Value | State |
| A | A | 15 | A | A | A | 8 | A |
| B | B | 14 | B | B | A | 10 | A |
| c | B | 15 | B |  | B |  | B |
|  | c |  | c | c | A | 10 | A |
|  |  |  |  |  | c |  | c |

Stage 2
Current Optimal Optimal Next

| State | Decision | Value | State |
| :--- | :---: | ---: | :---: |
| A | A | 12 | A |
| B | C |  | C |
| C | C | 12 | C |
| C | 11 | C |  |

## Stage 4



## Setting lot size $L=1$, we obtain:

| Stage |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | ---: |
| 4--- |  |  |  |  |  |
| s | $\mathrm{x}:$ | 1 | 2 | 3 | Min |
| 1 | 6 | 7 | 5 | 5 |  |
| 2 | 8 | 5 | 5 | 5 |  |
| 3 | 8 | 6 | 4 | 4 |  |


| Stage <br> 2--- <br> $s$ |  |  |  |  |  |  | $\mathrm{x}:$ | 1 | 2 | 3 | Min |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 12 | 16 | 12 | 12 |  |  |  |  |  |  |  |
| 2 | 14 | 14 | 12 | 12 |  |  |  |  |  |  |  |
| 3 | 14 | 15 | 11 | 11 |  |  |  |  |  |  |  |

Stage 3---

| Stage |  |  |  |  |
| :--- | ---: | ---: | ---: | :--- |
| 1-ー    <br> $s$ $x:$ 1 2 | 3 | Min |  |  |
| 1 | 15 | 16 | 16 | 15 |
| 2 | 17 | 14 | 16 | 14 |
| 3 | 17 | 15 | 15 | 15 |

The optimal beginning state is \#2 (machine B).

The minimum cost is achieved by initially loading the parts on machine $\boldsymbol{B}$, resulting in total cost of $\$ 14$.
The optimal sequence: $\mathbf{B} \rightarrow \mathbf{C} \rightarrow \mathbf{A} \rightarrow \mathbf{C}$

| Optimal Solution No. 1 stage state decision |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| 1 | B | B |  |
| 2 | B | C |  |
| 3 | C | A |  |
| 4 | A | C | $\mathrm{B} \rightarrow \mathrm{C} \rightarrow \mathrm{A} \rightarrow \mathrm{C}$ |
| 5 | C |  |  |


| Optimal |  | Solution No. 2 |  |
| :---: | :--- | :--- | :--- |
| stage | state | decision |  |
| 1 | B | B |  |
| 2 | B | C |  |
| 3 | C | C |  |
| 4 | C | C | B $\rightarrow \mathbf{C} \rightarrow \mathbf{C}$ |
| 5 | C |  |  |

What is the optimal plan if the lotsize is $L=2$ ?
Operation \# 4:

|  | $\mathbf{A}$ | $\mathbf{B}$ | $\mathbf{C}$ | $\mathbf{m i n}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{A}$ |  |  |  |  |
| $\mathbf{B}$ |  |  |  |  |
| $\mathbf{C}$ |  |  |  |  |

Operation \#3:

|  | $\mathbf{A}$ | $\mathbf{B}$ | $\mathbf{C}$ | $\mathbf{m i n}$ |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{A}$ |  |  |  |  |
| $\mathbf{B}$ |  |  |  |  |
| $\mathbf{C}$ |  |  |  |  |

Operation \# 2:

|  | $\mathbf{A}$ | $\mathbf{B}$ | $\mathbf{C}$ | $\boldsymbol{\operatorname { m i n }}$ |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{A}$ |  |  |  |  |
| $\mathbf{B}$ |  |  |  |  |
| $\mathbf{C}$ |  |  |  |  |

Operation \# 1.

|  | $\mathbf{A}$ | $\mathbf{B}$ | $\mathbf{C}$ | $\min$ |
| :--- | :--- | :--- | :--- | :--- |
| $\mathbf{A}$ |  |  |  |  |
| $\mathbf{B}$ |  |  |  |  |
| $\mathbf{C}$ |  |  |  |  |

