

(also known as the "**Christmas Tree Problem**")

A **one-stage** stochastic inventory replenishment problem

characterized by

- a **single opportunity to order** the commodity before demand occurs
- inventory remaining after demand occurs is **obsolete**

Consider a problem with

a **single commodity** and

a single opportunity to replenish the inventory:

Notation:

- Current inventory level is **s** .
- You must choose the amount **z** of commodity to add to the inventory, which will be delivered instantaneously.
- After replenishment, a demand for **D** units (a random variable) of the commodity will occur.
- Selling price is denoted by **r** , and the purchase cost is **c** ($< r$).
A salvage value **v** ($\leq c$) is received for any inventory remaining after demand has occurred.

Further notation:

- $a = s + z =$ amount available to meet demand
- $\text{minimum } \{ a, D \} =$ sales
- $(a - D)^+ \equiv \max \{ 0, a - D \} =$ residual stock after demand occurs
- $(D - a)^+ \equiv \max \{ 0, D - a \} =$ sales lost to excess demand
- net revenue =

$$\begin{aligned} B(a) &= r \left[a - (a - D)^+ \right] - cz + v(a - D)^+ \\ &= (r - c)a + cs - (r - v)(a - D)^+ \end{aligned}$$

Revenue is a random variable, with expected value

$$\begin{aligned} E\{B(a)\} &= (r - c)a + cs - (r - v)E\{(a - D)^+\} \\ &= (r - c)a + cs - (r - v) \int_0^a (a - x) dF(x) \end{aligned}$$

Example: suppose that D is uniformly distributed over the interval $[\mu - \delta, \mu + \delta]$ where $0 < \delta < \mu$.

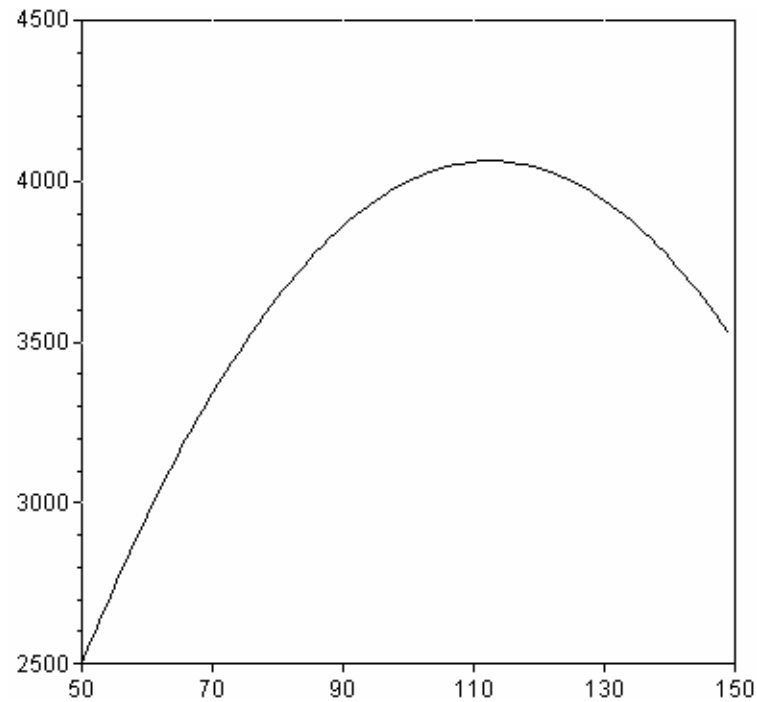
Then

$$E\{(a - D)^+\} = \int_0^a (a - x) dF(x)$$
$$= \begin{cases} 0 & \text{if } a \leq \mu - \delta \\ \frac{1}{2\delta} \int_{\mu - \delta}^a (a - x) dx = \frac{(a - \mu + \delta)^2}{4\delta} & \text{if } \mu - \delta < a \leq \mu + \delta \\ a - \mu & \text{if } a > \mu + \delta \end{cases}$$

Then, denoting the expected benefit by $\Phi(s, a)$, we have

$$\Phi(s, a) = (r - c)a + cs - (r - v) \begin{cases} 0 & \text{if } a \leq \mu - \delta \\ \frac{(a - \mu + \delta)^2}{4\delta} & \text{if } \mu - \delta < a \leq \mu + \delta \\ a - \mu & \text{if } \mu + \delta < a \end{cases}$$

Plot of $\Phi(0, a)$ with selling price $r=100$, purchase cost = $c = 50$, salvage value $v = 20$, and D uniform in $[50, 150]$:



Within the interval $[\mu \pm \delta]$ the function $\Phi(0, a)$ has first derivative

$$\frac{\partial}{\partial a} \Phi(0, a) = r - c - 2(r - v) \frac{a - \mu + \delta}{4\delta}$$

and second derivative

$$\frac{\partial^2}{\partial a^2} \Phi(0, a) = -\frac{(r - v)}{2\delta} < 0$$

Therefore $\Phi(0, a)$ is a concave function, and simple calculus shows that it has a maximum at

$$a^* = (\mu - \delta) + \frac{2\delta(r - c)}{r - v}$$

(so that, in particular, given $r=100$, $c=50$, $v=20$, $\mu=100$, & $\delta=50$ then the optimal inventory level is $a^* = \frac{900}{8} = 112.5$)

Value of Stochastic Solution (**VSS**):

If we were to have solved the problem of maximizing the benefit, *assuming that D assumes its expected value*, then clearly the optimal value a^* is the expected demand μ and the expected revenue using this replenishment level, assuming $s < \mu$, is

$$\Phi(s, \mu) = (r - c)a + cs - (r - v) \frac{(a - \mu + \delta)^2}{4\delta}$$

Assuming the specified parameters, this expected revenue is $\Phi(0, 100) = 4000$, while the maximum expected benefit (using non-integer replenishment value $a^* = 112.5$) is $\Phi(0, 112.5) = 4062.50$. The

Value of the Stochastic Solution is the difference,

$$\Phi(s, a^*) - \Phi(s, \mu) = 62.5.$$

In general, if the demand D has density function $f(x)$ and distribution function $F(x)$ with $F(0) = 0$, then the expected revenue is

$$\Phi(a, s) = (r - c)a + cs - (r - v) \int_0^a (a - x) f(x) dx$$

In order to maximize this function with respect to the replenishment quantity a , then (since the upper limit of the integration is a function of a) we must use **Leibnitz' Rule** in order to find its derivative.

Leibnitz' Rule gives us the first derivative

$$\begin{aligned}\frac{d}{da}\Phi(0,a) &= (r-c) - (r-v) \left[\int_0^a \frac{d}{da}(a-x)f(x)dx + (a-a)\frac{d}{da}a - (a-0)\frac{d}{da}0 \right] \\ &= (r-c) - (r-v)F(a)\end{aligned}$$

Setting this derivative equal to zero yields the stationary point at the value a such that

$$F(a) = \frac{r-c}{r-v},$$

That is, assuming that a^* is not required to assume integer or discrete values,

the optimal replenishment quantity is

$$a^* = F^{-1}\left(\frac{r-c}{r-v}\right)$$

Two-stage Stochastic Linear Programming with Recourse

The newsboy problem can also be formulated as a 2-stage stochastic LP with

- first-stage variable

x = the replenishment quantity

- second-stage (*recourse*) variables

y_1 = quantity sold

and

y_2 = quantity salvaged after demand occurs

The 2-stage stochastic LP problem is

$$\text{Maximize } -cx + E_D Q(x, D)$$

where

$$Q(x, D) = \max_y ry_1 + vy_2$$

$$\text{subject to } y_1 + y_2 \leq x,$$

$$0 \leq y_1 \leq D, \quad 0 \leq y_2$$

This is a problem with **simple recourse**: the solution of the second-stage problem can be written in closed form as

$$y_1 = \min\{x, D\} \quad \& \quad y_2 = \max\{x - D, 0\}$$

It is interesting to note that the form of the optimal solution to the newsboy problem is that of a

Chance-constrained Linear Program:

Minimize x

$$P\{x \geq D\} \geq \alpha = \frac{r - c}{r - v}$$

since

$$P\{x \geq D\} \geq \alpha \iff F(x) \geq \alpha \iff x \geq F^{-1}(\alpha)$$