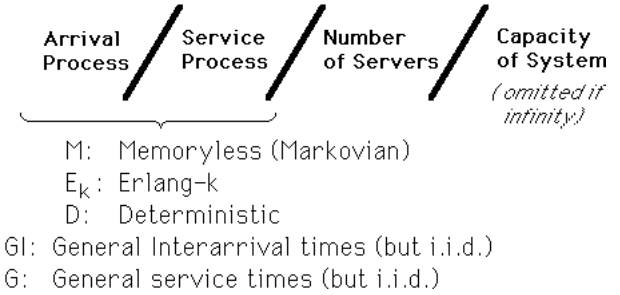


Kendall's Notation

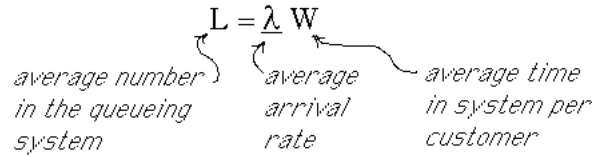


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The "Memoryless" arrival process indicates a Poisson arrival process, in which the interarrival times have an *exponential* distribution.

Likewise, the "Memoryless" service process indicates that the service times have an *exponential* distribution.

LITTLE's Queueing Formula



👉 applies to *any* queueing system having a steady state distribution

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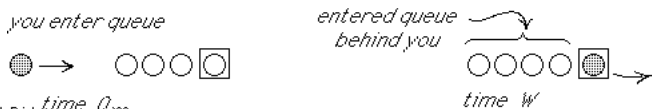
LITTLE's Queueing Formula

$$L = \lambda W$$

Intuitive argument:

Suppose that you join a queue and spend W minutes before you have been served and leave.

During those W minutes, customers have been arriving and joining the queue behind you at the average rate of λ per minute. Thus, when you are ready to leave, you should expect to see λW customers remaining in the system behind you.



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Most theoretical results have been obtained for the case in which both inter-arrival times and service times are *memoryless* (have *exponential* dist'n):

- 👉 M/M/1
- 👉 M/M/c (c>1)
- 👉 M/M/1/N
- 👉 M/M/1/N/N

A case in which service time is not memoryless:

- 👉 M/G/1

👉 Exercises

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M/M/1

Interarrival times and service times both have exponential distributions, with parameters λ & μ , respectively.

That is, the "customers" arrive at the rate of λ per unit time, and are served at the rate μ per unit of time.

It is assumed that the queue has infinite capacity, and that $\mu > \lambda$ (so that the queue length does not tend to increase indefinitely.)

In this case, it is possible to derive the probability distribution of the number of customers in the queueing system. ↻

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M/M/1

$\pi = (\pi_0, \pi_1, \pi_2, \dots)$ denotes the "steady-state" distribution of the number of customers in this M/M/1 queueing system, i.e., 1+number in queue. Equivalently, π_i is the probability (in steady state) that an arriving customer will find i customers already in the queueing system.

$$\pi_i = \left(1 - \frac{\lambda}{\mu}\right) \left(\frac{\lambda}{\mu}\right)^i$$

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M/M/1

Using this probability distribution, we can then derive the average number of customers in the system:

$$L = \sum_{i=0}^{\infty} i \pi_i = \sum_{i=0}^{\infty} i \left(1 - \frac{\lambda}{\mu}\right) \left(\frac{\lambda}{\mu}\right)^i$$

$$\Rightarrow L = \frac{\frac{\lambda}{\mu}}{1 - \frac{\lambda}{\mu}} = \frac{\rho}{1 - \rho} \quad \text{where } \rho = \frac{\lambda}{\mu} < 1$$

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M/M/1

For the M/M/1 queueing system, Little's formula implies that

$$W = \frac{L}{\lambda} = \frac{\rho}{\lambda(1 - \rho)}$$

$$\Rightarrow W = \frac{1}{\mu - \lambda}$$

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M/M/1

For the M/M/1 queueing system, then

$$W_q = W - \frac{1}{\mu} \Rightarrow W_q = \frac{\lambda}{\mu(\mu - \lambda)}$$

$$L_q = \lambda W_q \Rightarrow L_q = \frac{\lambda^2}{\mu(\mu - \lambda)}$$

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Example

An average of 24 trucks per 8-hour day arrive to be unloaded &/or loaded, which requires an average of 15 minutes.

The loading dock can handle only a single truck at a time.

Assume that the arrival process is Poisson, and that the service times have exponential distribution.

This loading dock is modeled as an M/M/1 queue.

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M/M/1

λ = arrival rate = 3/hour

μ = service rate = 4/hour

Utilization of the server $\rho = \frac{\lambda}{\mu} = 0.75$

Average number of trucks in system $L = \frac{\rho}{1 - \rho} = \frac{0.75}{1 - 0.75} = 3$

Average time in system per truck $W = \frac{L}{\lambda} = \frac{3}{3/\text{hr}} = 1 \text{ hr.}$

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M/M/1

λ = arrival rate = 3/hour

μ = service rate = 4/hour

Average time in the queue $W_q = W - \frac{1}{\mu} = 1 \text{ hr.} - \frac{1}{4/\text{hr}} = 0.75 \text{ hr.}$

Average length of the queue $L_q = \lambda W_q = (3/\text{hr})(0.75 \text{ hr}) = 2.25$

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Steady-state Behavior

M/M/c

- Arrival & Service processes are Memoryless, i.e., interarrival times have Exponential distribution with mean $1/\lambda$ service times have Exponential distribution with mean $1/\mu$
- Number of servers is c
- Capacity of queueing system is infinite



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M/M/c

If the arrival rate λ is less than the combined rate $c\mu$ at which the servers can work, then the system will have a **steadystate** distribution, given by:

$$\pi_0 = \frac{1}{\sum_{n=0}^{c-1} \frac{(c\rho)^n}{n!} + \frac{(c\rho)^c}{c!} \frac{1}{1-\rho}} \quad \pi_j = \frac{(c\rho)^j}{j!} \pi_0, \quad j=1,2,\dots,c$$

$$\pi_j = \frac{(c\rho)^j}{c!c^{j-c}} \pi_0, \quad j=c,c+1,\dots$$

where $\rho = \frac{\lambda}{c\mu} < 1$

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Probability that all servers are busy:

$$\sum_{j \geq c} \pi_j = \frac{(c\rho)^c}{c!(1-\rho)} \pi_0 \quad \text{where } \rho = \frac{\lambda}{c\mu} < 1$$

This, then, is the probability that an arriving customer will be required to wait for service!

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M/M/c Average Length of Queue
(not including those being served)

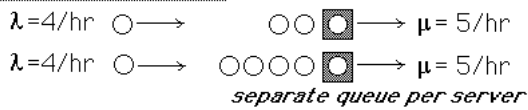
$$L_q = \frac{\rho (c\rho)^c}{c!} \pi_0 \left(\frac{1}{1-\rho} \right)^2$$

Once L_q is computed, then we can compute (using Little's formula)

$$W_q = \frac{L_q}{\lambda}, \quad W = W_q + \frac{1}{\mu}, \quad \& \quad L = \lambda W$$

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two M/M/1 queues



Average waiting time: $W_q = \frac{\lambda}{\mu(\mu - \lambda)}$

$$W_q = \frac{4/\text{hr}}{(5/\text{hr})(5-4)/\text{hr}} = 0.8 \text{ hr} \quad (48 \text{ minutes})$$

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single M/M/2 queue



Rather than maintaining a separate queue for each server, customers enter a common queue.

$$\rho = \frac{\lambda}{2\mu} = \frac{8/\text{hr}}{2 \times 5/\text{hr}} = 0.8 < 1 \quad \text{which implies that a steady state exists!}$$

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M/M/c Average Length of Queue
(not including those being served)

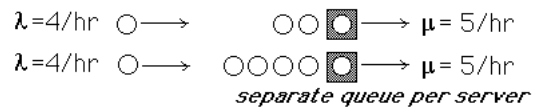
$$L_q = \sum_{j=0}^{\infty} j \pi_{c+j} = \sum_{j=0}^{\infty} j \pi_0 \frac{(c\rho)^{c+j}}{c! c^j} = \pi_0 \frac{(c\rho)^c}{c!} \sum_{j=0}^{\infty} j \rho^j$$

$$\rho = \frac{\lambda}{c\mu}$$

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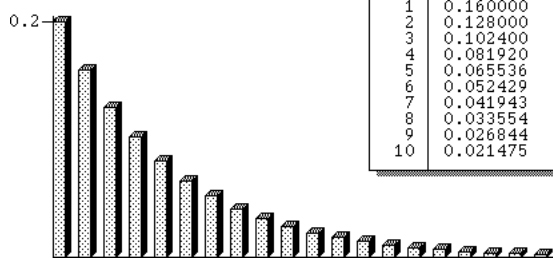
Example: Pooled vs. Separate Servers

Compare two queuing systems:



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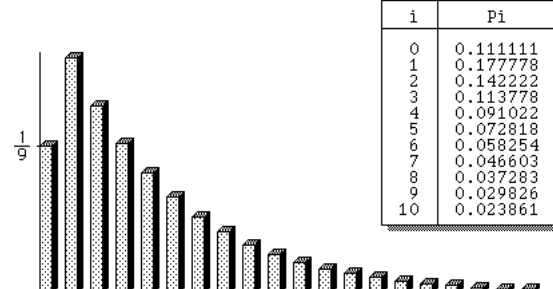
Steady-State Distribution



i	Pi	CDF
0	0.200000	0.200000
1	0.160000	0.360000
2	0.128000	0.488000
3	0.102400	0.590400
4	0.081920	0.672320
5	0.065536	0.737856
6	0.052429	0.790285
7	0.041943	0.832228
8	0.033554	0.865782
9	0.026844	0.892626
10	0.021475	0.914101

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Steady-State Distribution



i	Pi	CDF
0	0.111111	0.111111
1	0.177778	0.288889
2	0.142222	0.431111
3	0.113778	0.544889
4	0.091022	0.635911
5	0.072818	0.708729
6	0.058254	0.766983
7	0.046603	0.813586
8	0.037283	0.850869
9	0.029826	0.880695
10	0.023861	0.904556

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single M/M/2 queue



$$L_q = \frac{\rho}{1 - \rho} P\{\text{both servers busy}\}$$

$$= \frac{0.8}{0.2} (0.71111111) = 2.84444444$$

$$W_q = \frac{L_q}{\lambda} = 0.35156 \text{ hr.} = 21.1 \text{ minutes}$$

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$$W_q = 0.8 \text{ hr.} = 48 \text{ min.}$$

$$W_q = 0.352 \text{ hr.} = 21.1 \text{ min.}$$

By pooling the servers, the average waiting time per customer is reduced by approximately 56%



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M/M/1/N

- Arrival & Service processes are *Memoryless*, i.e., interarrival times have Exponential distribution with mean $1/\lambda$ service times have Exponential distribution with mean $1/\mu$
- Single server
- **Capacity** of queueing system is *finite*: N (including customer currently being served)
- Arriving customers **balk** when queue is full.



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M/M/1/N

Steadystate Distribution

$$\pi_0 = \frac{1 - \rho}{1 - \rho^{N+1}}$$

$$\pi_j = \rho^j \pi_0 = \rho^j \left(\frac{1 - \rho}{1 - \rho^{N+1}} \right)$$

where $\rho = \frac{\lambda}{\mu} \neq 1$

Note that ρ is not restricted to be less than 1 for steady state to exist!

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Average Number of Customers in System

$$L = \sum_{j=0}^N j \pi_j$$

$$L = \frac{\rho [1 - (N+1)\rho^N + N\rho^{N+1}]}{(1 - \rho^{N+1})(1 - \rho)}$$

where $\rho = \frac{\lambda}{\mu} \neq 1$

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M/M/1/N

Special Case: $\lambda = \mu$, i.e., $\rho = \frac{\lambda}{\mu} = 1$
Arrival rate = Service rate

$$\pi_j = \frac{1}{N+1}$$

$$L = \frac{N}{2}$$

All states are equally likely!

System is, on average, half-full!

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Average Time in System per Customer

Little's Formula: $L = \lambda W$
average arrival rate

$\lambda = \sum_{j=0}^{N-1} \lambda \pi_j = \lambda \sum_{j=0}^{N-1} \pi_j = \lambda (1 - \pi_N)$ since arrival rate is zero when there are N in system

$$W = \frac{L}{\lambda} = \frac{L}{\lambda(1 - \pi_N)}$$



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M/M/1/N/N

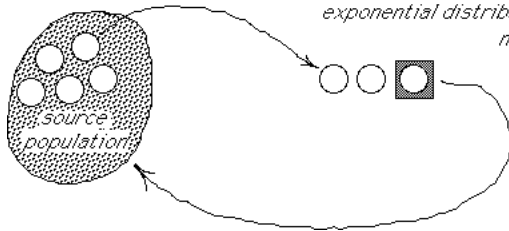
- Single server
- **Finite Source Population** of size N
- Arrival & Service processes are *Memoryless*, i.e., service times have Exponential distribution with mean $1/\mu$
- A departing customer returns to the queue after a time having an Exponential distribution with mean $1/\lambda$



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M/M/1/N/N

Each customer, after being served, returns to the source population for a length of time having exponential distribution with mean $1/\lambda$



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Example

An operator can be assigned to service (load, unload, adjust, etc.) several automatic machines in a factory

- Running time of each machine before it must be serviced has exponential distribution, with mean 120 minutes.
- Service time has an exponential distribution with mean 12 minutes.

To achieve a desired utilization of $\geq 87.5\%$ for the machines, how many machines should be assigned to the operator?

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$$\frac{1}{\pi_0} = \sum_{j=0}^3 \frac{3!}{(3-j)!} (0.1)^j$$

$$= 1 + 0.3 + 0.06 + 0.006$$

$$= 1.366$$

Steadystate Distribution

$$\pi_0 = \frac{1}{1.366} = 0.732965$$

i.e., operator will be idle about 73% of the time!

$$\pi_1 = 0.3 \pi_0 = 0.2196$$

$$\pi_2 = 0.06 \pi_0 = 0.0439$$

$$\pi_3 = 0.006 \pi_0 = 0.0044$$

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M/G/1

- Arrival process is **Memoryless**, i.e., interarrival times have Exponential distribution with mean $1/\lambda$.
- Single server
- Service times are independent, identically-distributed, but not necessarily exponential. Mean service time is $1/\mu$ with variance σ^2
- Queue capacity is infinite



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M/M/1/N/N

Steadystate Distribution

$$\pi_0 = \frac{1}{\sum_{j=0}^N \frac{N!}{(N-j)!} \rho^j}$$

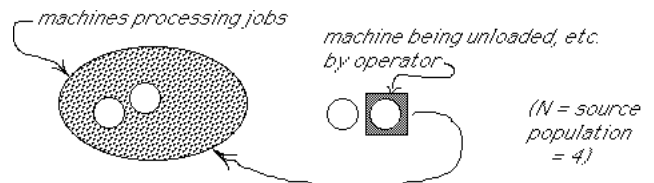
$$\pi_j = \frac{N!}{(N-j)!} \rho^j \pi_0$$

First calculate the probability π_0 that the server is idle.

Other probabilities are then multiples of π_0

where $\rho = \frac{\lambda}{\mu}$

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This can be modeled as a M/M/1 queueing system with finite source population.

Machine operator = server

Machines = customers

$$\mu = 5/\text{hour}$$

$$\lambda = 0.5/\text{hour}$$

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$$\pi_0 = 0.732965$$

$$\pi_1 = 0.2196$$

$$\pi_2 = 0.0439$$

$$\pi_3 = 0.0044$$

If 0 machines are in system, then 3 are busy processing jobs; if 1 machine is in system, then 2 are busy processing jobs, etc.

Average utilization of the machines will be

$$\frac{3 \pi_0 + 2 \pi_1 + 1 \pi_2 + 0 \pi_3}{3} = 89.3\%$$

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M/G/1

Steadystate Characteristics

A steadystate distribution exists if $\rho = \frac{\lambda}{\mu} < 1$ i.e., if service rate exceeds the arrival rate.

$$\pi_0 = 1 - \rho = \text{probability that server is idle}$$

$$1 - \pi_0 = \rho = \text{probability that server is busy}$$

i.e., utilization of server

There is no convenient formula for the probability of j customers in system when $j > 0$.

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M/G/1

Steadystate Characteristics

$$L_q = \frac{\lambda^2 \sigma^2 + \rho^2}{2(1-\rho)}$$

average number of customers waiting

After calculating L_q , Little's Formula allows us to compute:

$$W_q = \frac{L_q}{\lambda}, \quad W = W_q + \frac{1}{\mu},$$

& $L = \lambda W = L_q + \rho$

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$$L_q = \frac{\lambda^2 \sigma^2 + \rho^2}{2(1-\rho)}$$

Keeping the mean service time fixed, it is clear that the length of the queue is proportional to the variance of the service time. The more *regular* the service time distribution, i.e., the smaller the coefficient of variation, the *shorter* the queue.

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- The UI Dept. of Public Safety has 5 patrol cars.
- A patrol car breaks down and requires service once every 30 days.
- The dept. has 2 mechanics, each of whom takes an average of 3 days to repair a car.
- Time between breakdowns & repair times have exponential distribution.

What is...

- the average # of patrol cars in good condition
- the average down time for a car that needs repair



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An average of 40 cars/hr. are tempted to use the drive-in window at the Hot Dog King.

- If 5 cars (including the one at the window) are in line, no car will join the line.
- It takes an average of 4 minutes to serve each car (with time having exponential dist'n)

What is...

- ... average # of cars waiting in line?
- ... # cars per hour served?
- ... average waiting time per car?



Solution

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For the M/M/1 queue, the standard deviation equals the mean service time, i.e., $\sigma = 1/\mu$ and the coefficient of variation equals 1.0

Using these formulae for the M/G/1 queueing system with $\sigma^2 = 1/\mu^2$ will give results consistent with the formulae for M/M/1.

$$L_q = \frac{\rho^2}{(1-\rho)}$$

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$$L_q = \frac{\lambda^2 \sigma^2 + \rho^2}{2(1-\rho)}$$

The average number in the queue will be *minimized* when the service time is *constant*, i.e., $\sigma^2 = 0$. In this case, the average number in the queue will be exactly *half* of that for the exponential dist'n:

$$L_q = \frac{\rho^2}{2(1-\rho)}$$



$$\rho = \frac{\lambda}{\mu} < 1$$

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A small bank is trying to determine how many tellers to employ.

- Total cost of employing a teller is \$100/day.
- A teller can serve an average of 60 customers per day (i.e., 8 minutes/customer).
- An average of 50 customers per day visit the bank.
- Arrivals form a Poisson process & service times have exponential distribution.

If delay cost per customer is \$100/day (i.e., about 21¢/minute), how many tellers should be employed?

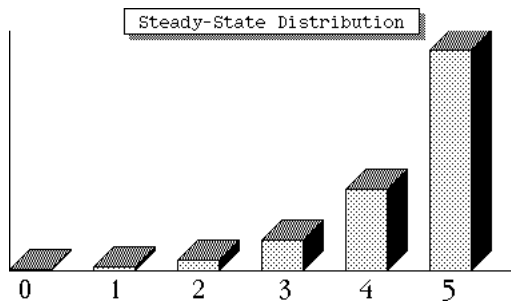
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Steady-State Distribution

i	ρ	P_i	CDF
0	2.666667	0.004648	0.004648
1	2.666667	0.012394	0.017042
2	2.666667	0.033051	0.050093
3	2.666667	0.088136	0.138228
4	2.666667	0.235029	0.373257
5	2.666667	0.626743	1.000000

The mean number of customers in the system (including the one being served) is 4.41673

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- What fraction of the time will all 3 lanes be filled?
- On the average, how many persons will be swimming?
- How many lanes should be allocated to lap swimming to ensure that at most 5% of all prospective swimmers will be turned away?

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Steady State Dist'n

servers = 1

i	ρ	Pi	CDF
0	0.666667	0.333333	0.333333
1	0.666667	0.222222	0.555556
2	0.666667	0.148148	0.703704
3	0.666667	0.098765	0.802469
4	0.666667	0.065844	0.868313
5	0.666667	0.043896	0.912209
6	0.666667	0.029264	0.941472
7	0.666667	0.019509	0.960982
8	0.666667	0.013006	0.973988
9	0.666667	0.008671	0.982658
10	0.666667	0.005781	0.988439
11	0.666667	0.003854	0.992293
12	0.666667	0.002569	0.994862
13	0.666667	0.001713	0.996575
14	0.666667	0.001142	0.997716
15	0.666667	0.000761	0.998478

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Steady State Dist'n

servers = 2

i	ρ	Pi	CDF
0	0.400000	0.666667	0.666667
1	0.400000	0.266667	0.933333
2	0.400000	0.053333	0.986667
3	0.400000	0.010667	0.997333
4	0.400000	0.002133	0.999467
5	0.400000	0.000427	0.999893
6	0.400000	0.000085	0.999979
7	0.400000	0.000017	0.999996
8	0.400000	0.000003	0.999999
9	0.400000	0.000001	1.000000
10	0.400000	0.000000	1.000000
11	0.400000	0.000000	1.000000
12	0.400000	0.000000	1.000000
13	0.400000	0.000000	1.000000
14	0.400000	0.000000	1.000000
15	0.400000	0.000000	1.000000

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- An average of 10 persons/hour arrive at the YMCA intending to swim laps.
- Each swimmer intends to swim an average of 30 minutes.
- The Y has 3 lanes open for lap swimming. Each lane can handle 2 swimmers.
- If all 3 lanes are occupied by 2 swimmers, a prospective swimmer becomes disgusted and goes running.



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- The manager of an office must decide whether to rent a second copier.
 - The cost of a machine is \$40 per 8-hour day, whether used or not.
 - An average of 4 workers/hour need to use the copier, and each uses it for an average of 10 minutes.
 - Interarrival times & copying times are exponentially distributed.
 - Employees are paid \$8/hour, which is assumed to be the cost to the firm of a worker waiting in line for the copier.
- How many copiers should be rented?



Solution

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servers = 1

Mean Queue Length (L) = 1.3333
 Mean # Servers Busy = 0.66667
 P[# idle servers > 1] = 0.3333

servers = 2

Mean Queue Length (L) = 0.016667
 Mean # Servers Busy = 0.4
 P[# idle servers > 1] = 0.93333

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Steady State Dist'n

servers = 3

i	ρ	P_i	CDF
0	0.400000	0.670103	0.670103
1	0.400000	0.268041	0.938144
2	0.400000	0.053608	0.991753
3	0.400000	0.007148	0.998900
4	0.400000	0.000953	0.999853
5	0.400000	0.000127	0.999980
6	0.400000	0.000017	0.999997
7	0.400000	0.000002	1.000000
8	0.400000	0.000000	1.000000
9	0.400000	0.000000	1.000000
10	0.400000	0.000000	1.000000
11	0.400000	0.000000	1.000000
12	0.400000	0.000000	1.000000
13	0.400000	0.000000	1.000000
14	0.400000	0.000000	1.000000
15	0.400000	0.000000	1.000000

servers = 3

Mean Queue Length (L) = 0.0012688
 Mean # Servers Busy = 0.4
 P(# idle servers > 1) = 0.99175

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- An automated car wash will wash a car in 10 minutes.
- Arrivals occur an average of 15 minutes apart (exponentially distributed).
- On the average, how many cars are waiting in line for the car wash?

If the car wash could be speeded up, what wash time would reduce the average wait to 5 minutes?



Solution

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Steady State Dist'n

i	P_i	CDF
0	0.333333	0.333333
1	0.222222	0.555556
2	0.148148	0.703704
3	0.098765	0.802469
4	0.065844	0.868313
5	0.043896	0.912209
6	0.029264	0.941472
7	0.019509	0.960982
8	0.013006	0.973988
9	0.008671	0.982658
10	0.005781	0.988439
11	0.003854	0.992293
12	0.002569	0.994862

Mean Queue Length (L) = 1.3333
 Mean number of servers busy = 0.66667
 Probability that at least one server is idle = 0.33333

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- Each airline passenger & his/her luggage must be checked to prevent weapons carried onto the plane.
- At the local airport, 10 passengers/minute arrive at the checkpoint.
- A checkpoint can check 12 passengers/minute (with exponential distribution).

*What is the probability that an arriving passenger must wait to be checked?
 What is the average time that a passenger spends at the checkpoint?*



Solution

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Steady State Dist'n

i	P_i	CDF
0	0.166667	0.166667
1	0.138889	0.305556
2	0.115741	0.421296
3	0.096451	0.517747
4	0.080376	0.598122
5	0.066980	0.665102
6	0.055816	0.720918
7	0.046514	0.767432
8	0.038761	0.806193
9	0.032301	0.838494
10	0.026918	0.865412
11	0.022431	0.887843
12	0.018693	0.906536
13	0.015577	0.922113
14	0.012981	0.935095
15	0.010818	0.945912

Mean Queue Length (L) = 4.1667

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