1. (Exercise 3.4-18, page 98, of Hillier\&Lieberman text, $7^{\text {th }}$ edition)
"Oxbridge University maintains a powerful mainframe computer for research use by its faculty, Ph.D. students, and research associates. During all working hours, an operator must be able to operate and maintain the computer, as well as to perform some programming services. Beryl Ingram, the director of the computer facility, oversees the operation.

It is now the beginning of the fall semester, and Beryl is confronted with the problem of assigning different working hours to her operators. Because all the operators are currently enrolled in the university, they are available to work only a limited number of hours each day, as shown in the following table.

| Maximum \# hours available |  |  |  |  |  |  |
| :---: | ---: | :---: | :---: | :---: | :---: | :---: |
| Name | Wage $\$ /$ hr | Mon | Tues | Wed | Thur | Fri |
| K.C. | 10.00 | 6 | 0 | 6 | 0 | 6 |
| D.H. | 10.10 | 0 | 6 | 0 | 6 | 0 |
| H.B. | 9.90 | 4 | 8 | 4 | 0 | 4 |
| S.C. | 9.80 | 5 | 5 | 5 | 0 | 5 |
| K.S. | 10.80 | 3 | 0 | 3 | 8 | 0 |
| N.K. | 11.30 | 0 | 0 | 0 | 6 | 2 |

There are six operators (four undergraduate students and two graduate students). They all have different wage rates because of differences in their experience with computers and in their programming ability. The above table shows their wage rates, along with the maximum number of hours that each can work each day.

Each operator is guaranteed a certain minimum number of hours per week that will maintain an adequate knowledge of the operation. This level is set arbitrarily at 8 hours per week for the undergraduate students (K.C,, D.H, H.B, and S.C.) and 7 hours per week for the graduate students (K.S. and N.K.).

The computer facility is to be open for operation from 8 a.m. to $10 \mathrm{p} . \mathrm{m}$. Monday through Friday with exactly one operator on duty during these hours. On Saturdays and Sundays, the computer is to be operated by other staff.

Because of a tight budget, Beryl has to minimize cost. She wishes to determine the number of hours she should assign to each operator on each day."
a. Formulate a linear programming model for this problem. Be sure to define your variables!
Answer:
Define decision variables
$\mathrm{X}_{\mathrm{ij}}=$ \# hours operater $i$ is assigned to work on day $j$
for all $i=1 \ldots 6$ (where $1=K C, 2=D H, \ldots 6=N K$ ); $j=1, \ldots 5$ (where $1=M O N$, $2=T U E, \ldots 5=F R I)$

Minimize $\mathrm{z}=10\left(\mathrm{X}_{11}+\mathrm{X}_{13}+\mathrm{X}_{15}\right)+10.1\left(\mathrm{X}_{22}+\mathrm{X}_{24}\right)+9.9\left(\mathrm{X}_{31}+\mathrm{X}_{32}+\mathrm{X}_{33}+\mathrm{X}_{35}\right)+$ $9.8\left(\mathrm{X}_{41}+\mathrm{X}_{42}+\mathrm{X}_{43}+\mathrm{X}_{45}\right)+10.8\left(\mathrm{X}_{51}+\mathrm{X}_{53}+\mathrm{X}_{54}\right)+11.3\left(\mathrm{X}_{64}+\mathrm{X}_{65}\right)$ subject to
maximum number hours available each day:

| $\mathrm{X}_{11} \leq 6$ | $\mathrm{X}_{22} \leq 6$ | $\mathrm{X}_{31} \leq 4$ | $\mathrm{X}_{41} \leq 5$ | $\mathrm{X}_{51} \leq 3$ | $\mathrm{X}_{64} \leq 6$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\mathrm{X}_{13} \leq 6$ | $\mathrm{X}_{24} \leq 6$ | $\mathrm{X}_{32} \leq 8$ | $\mathrm{X}_{42} \leq 5$ | $\mathrm{X}_{53} \leq 3$ | $\mathrm{X}_{65} \leq 2$ |
| $\mathrm{X}_{15} \leq 6$ |  | $\mathrm{X}_{33} \leq 4$ | $\mathrm{X}_{43} \leq 5$ | $\mathrm{X}_{54} \leq 8$ |  |
|  |  | $\mathrm{X}_{35} \leq 4$ | $\mathrm{X}_{45} \leq 5$ |  |  |

number of hours guaranteed for each operator:
$\mathrm{X}_{11}+\mathrm{X}_{13}+\mathrm{X}_{15} \geq 8$
$\mathrm{X}_{41}+\mathrm{X}_{42}+\mathrm{X}_{43}+\mathrm{X}_{45} \geq 8$
$\mathrm{X}_{22}+\mathrm{X}_{24} \geq 8$
$\mathrm{X}_{51}+\mathrm{X}_{53}+\mathrm{X}_{54} \geq 7$
$\mathrm{X}_{31}+\mathrm{X}_{32}+\mathrm{X}_{33}+\mathrm{X}_{35} \geq 8$
$X_{64}+X_{65} \geq 7$
total number hours worked each day is 14:
$\mathrm{X}_{11}+\mathrm{X}_{31}+\mathrm{X} 41+\mathrm{X}_{51}=14$

$$
\begin{aligned}
& X_{24}+X_{44}+X_{54}+X_{64}=14 \\
& X_{15}+X_{35}+X_{45}+X_{65}=14
\end{aligned}
$$

$X_{22}+X_{23}+X_{42}=14$
$X_{13}+X_{33}+X_{43}+X_{53}=14$
nonnegativity:
$\mathrm{Xij} \geq 0$ for all $\mathrm{i} \& \mathrm{j}$
b. Use an LP solver (e.g. LINDO or LINGO) to find the optimal solution.

The LINGO model is as follows:

```
MODEL: ! Oxbridge University Computer Center;
SETS:
    OPERATOR / KC, DH, HB, SC, KS, NK/: MINIMUM, PAYRATE;
    DAY /MON, TUE, WED, THU, FRI/: REQUIRED;
    ASSIGN (OPERATOR, DAY) : AVAILABLE, X;
ENDSETS
DATA:
    MINIMUM = 8 8 8 8 7 7;
    PAYRATE = 10.00 10.10 9.90 9.80 10.80 11.30;
    REQUIRED = 14 14 14 14 14;
    AVAILABLE = 6 0 6 0 6
\begin{tabular}{lllll}
0 & 6 & 0 & 6 & 0
\end{tabular}
\begin{tabular}{lllll}
4 & 8 & 4 & 0 & 4 \\
5 & 5 & 5 & 0 & 5 \\
3 & 0 & 3 & 8 & 0
\end{tabular}
\begin{tabular}{lllll}
3 & 0 & 3 & 8 & 0
\end{tabular}
    0 0 6 2;
ENDDATA
MIN = TOTALPAY;
! total weekly payroll cost;
    TOTALPAY = @SUM(ASSIGN (I,J)|AVAILABLE (I,J) #NE# 0:
PAYRATE(I) *X(I,J) );
```

```
! must schedule required hours each day;
    @FOR (DAY (J) :
    @SUM(OPERATOR(I)|AVAILABLE(I,J) #NE# 0: X(I,J) ) =
REQUIRED(J) );
! must schedule each operator at least minimum number of hours;
        @FOR(OPERATOR(I):
        @SUM(DAY(J)|AVAILABLE(I,J) #NE# 0: X(I,J) ) >= MINIMUM(I)
);
! upper (& lower) bounds on variables;
        @FOR(ASSIGN(I,J)| AVAILABLE(I,J) #NE# 0:
    @BND(0, X(I,J), AVAILABLE(I,J) ); );
END
```

Note the use of the logical expression "AVAILABLE (I, J) \#NE\# 0" in order to avoid defining and referencing assignments in which the operator is not available.
Note also the use of @BND to impose the upper bounds instead of
@FOR(ASSIGN(I,J)| AVAILABLE (I,J) \#NE\# 0:
$\mathrm{X}(\mathrm{I}, \mathrm{J})<=$ AVAILABLE (I, J) );
The syntax is @BND( lower_bound, variable_name, upper_bound);

```
Global optimal solution found at step: 10
    Objective value:
```

| Variable | Value | Reduced Cost |
| :---: | :---: | :---: |
| TOTALPAY | 709.6000 | 0.0000000 |
| X( KC, MON) | 3.000000 | 0.0000000 |
| X ( KC, WED) | 2.000000 | 0.0000000 |
| X ( KC, FRI) | 4.000000 | 0.0000000 |
| X ( DH, TUE) | 2.000000 | 0.0000000 |
| X ( DH, THU) | 6.000000 | -0.1000000 |
| X ( HB, MON) | 4.000000 | -0.1000000 |
| $X($ HB, TUE) | 7.000000 | 0.0000000 |
| X ( HB, WED) | 4.000000 | -0.1000000 |
| X ( HB, FRI) | 4.000000 | -0.1000000 |
| X ( SC, MON) | 5.000000 | -0.2000000 |
| X( SC, TUE) | 5.000000 | -0.1000000 |
| X ( SC, WED) | 5.000000 | -0.2000000 |
| X ( SC, FRI) | 5.000000 | -0.2000000 |
| X ( KS, MON) | 2.000000 | 0.0000000 |
| X ( KS, WED) | 3.000000 | 0.0000000 |
| X ( KS, THU) | 2.000000 | 0.0000000 |
| X ( NK, THU) | 6.000000 | 0.0000000 |
| X ( NK, FRI) | 1.000000 | 0.0000000 |

2. (Exercise 4.4-9, page 176, of Hillier\&Lieberman text, $7^{\text {th }}$ edition)

Work through the simplex method step by step (in tabular form) to solve the following problem:

$$
\begin{aligned}
& \text { Maximize } Z=2 X_{1}-X_{2}+X_{3} \\
& \text { subject to } \\
& 3 X_{1}+X_{2}+X_{3} \leq 6 \\
& X_{1}-X_{2}+2 X_{3} \leq 1 \\
& X_{1}+X_{2}-X_{3} \leq 2
\end{aligned}
$$

and

$$
\mathrm{X}_{1} \geq 0, \mathrm{X}_{2} \geq 0, \mathrm{X}_{3} \geq 0
$$

Solution: Include a slack variable in each of the three inequality constraints, $\mathrm{S}_{1}, \mathrm{~S}_{2}, \& \mathrm{~S}_{3}$. Set up the initial tableau, and use $(-Z)$ and the three slack variables for the initial basis.

| $-Z$ | $X_{1}$ | $X_{2}$ | $X_{3}$ | $S_{1}$ | $S_{2}$ | $S_{3}$ | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | -1 | 1 | 0 | 0 | 0 | 0 |
| 0 | 3 | 1 | 1 | 1 | 0 | 0 | 6 |
| 0 | 1 | -1 | 2 | 0 | 1 | 0 | 1 |
| 0 | 1 | 1 | -1 | 0 | 0 | 1 | 2 |

We are maximizing, and so increasing either $\mathrm{X}_{1}$ or $\mathrm{X}_{3}$ (both of which have positive "relative profits") would improve, i.e., increase, the objective. We will arbitrarily choose $X_{1}$.

| $-Z$ | $X_{1}$ | $X_{2}$ | $X_{3}$ | $S_{1}$ | $S_{2}$ | $S_{3}$ | RHS | ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | -1 | 1 | 0 | 0 | 0 | 0 |  |
| 0 | 3 | 1 | 1 | 1 | 0 | 0 | 6 | $6 / 3=2$ |
| 0 | $\mathbf{1}$ | -1 | 2 | 0 | 1 | 0 | 1 | $1 / 1=1$ |
| 0 | 1 | 1 | -1 | 0 | 0 | 1 | 2 | $2 / 1=2$ |

As $X_{1}$ increases each of the basic variables $S_{1}, S_{2}, \& S_{3}$ decrease (because of the positive substitution rates). The minimum ratio test indicates that the first to reach its lower bound of zero as $X_{1}$ increases is $S_{2}$, and hence $\mathrm{X}_{1}$ replaces $\mathrm{S}_{2}$ in the basis, and the pivot is to be done in the row in which the minimum ratio was computed.

The resulting tableau is:

| $-Z$ | $X_{1}$ | $X_{2}$ | $X_{3}$ | $S_{1}$ | $S_{2}$ | $S_{3}$ | RHS | ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 0 | 1 | -3 | 0 | -2 | 0 | -2 |  |
| 0 | 0 | 4 | -5 | 1 | -3 | 0 | 3 | $1 / 4=0.75$ |
| 0 | 1 | -1 | 2 | 0 | 1 | 0 | 1 |  |
| 0 | 0 | $\mathbf{2}$ | -3 | 0 | -1 | 1 | 1 | $1 / 2=0.5$ |

The tableau is not optimal, since there is a positive relative profit in the $X_{2}$ column, which is therefore selected as the pivot column. As $\mathrm{X}_{2}$ increases, $\mathrm{S}_{1}$ and $\mathrm{S}_{3}$ decrease (because of the positive substitution rates $4 \& 2$ ), and the minimum ratio test indicates that $S 3$ is the first to reach zero. Hence the pivot is performed with the bottom row as the pivot row. The resulting tableau is:

| $-Z$ | $X_{1}$ | $X_{2}$ | $X_{3}$ | $S_{1}$ | $S_{2}$ | $S_{3}$ | $R H S$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 0 | 0 | -1.5 | 0 | -1.5 | -0.5 | -2.5 |
| 0 | 0 | 0 | 1 | 1 | -1 | -2 | 1 |
| 0 | 1 | 0 | 0.5 | 0 | 0.5 | 0.5 | 1.5 |
| 0 | 0 | 1 | -1.5 | 0 | 0 | -0.5 | 0.5 |

There is now no positive relative profit in the objective row, and therefore the current basis is optimal and the optimal solution is $X_{1}=1.5, X_{2}=0.5$ and $X_{3}=0$ with slack $1,0, \& 0$, respectively, in the three constraints. The optimal objective value $Z=2.5$.

