

# $(s,S)$ inventory replenishment system

Example:  $(s,S)$  Inventory Control System with Periodic Review

Suppose that the inventory of a certain item is counted at the end of each business day, after a random demand has occurred.

If the number of units is  $\leq s=2$ , the *reorder point*, enough is ordered to bring the inventory level up to  $S=6$ . (Assume that the replenishment is instantaneous.)

The daily *demand* has probability distribution:

Demand $d$	0	1	2	3	4	5	$\geq 6$
$P\{D=d\}$	0.04979	0.1494	0.224	0.224	0.168	0.1008	0.05041

(which is *Poisson* with expected value 3).

Define

- ◆ the *state* of the system to be the inventory level, i.e.,  
 $I = \{0, 1, 2, \dots, 6\}$  before any replenishment, and
- ◆ the *stages* to be the days.

*Transition probabilities* are:

$$p_{ij} = \begin{cases} P\{D = i - j\} & \text{if } i > s \text{ and } i \geq j \\ P\{D = S - j\} & \text{if } i \leq s \\ 0 & \text{otherwise} \end{cases}$$

Examples of system characteristics that may be of interest:

- ◆ if the system begins in state  $S=6$ , what is the probability of the first stockout occurring 3 days hence?

① *Answer:*  $f_{S,0}^{(3)}$

- ◆ if the system begins in state  $S=6$ , what is the average length of time until a stockout (zero inventory) occurs?

① *Answer:*  $m_{S,0}$

◆ if the system begins in state S, what is the expected number of stockouts during the next n days?

① *Answer:*  $\sum_{k \leq n} p_{S,j}^{(n)}$

◆ over a sufficiently long period of time, what is the fraction of the days that the end-of-day inventory level is i?

① *Answer:*  $\pi_i$

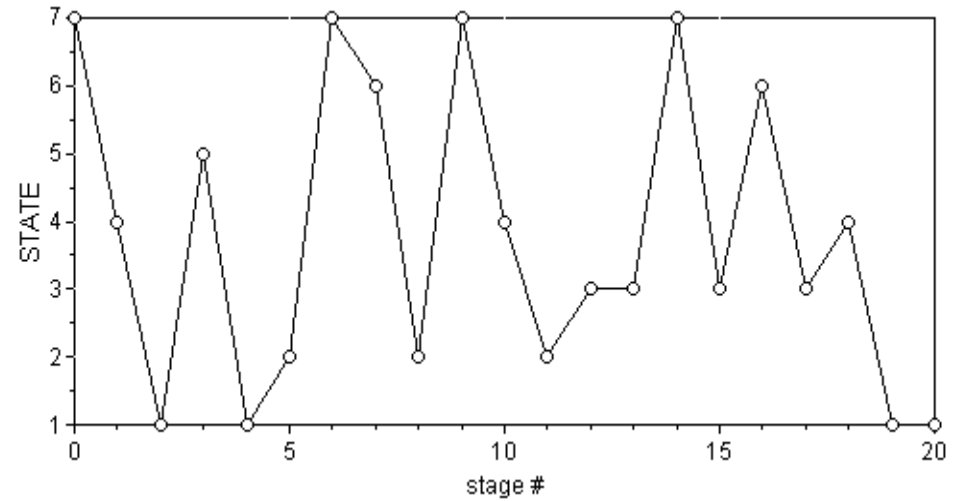
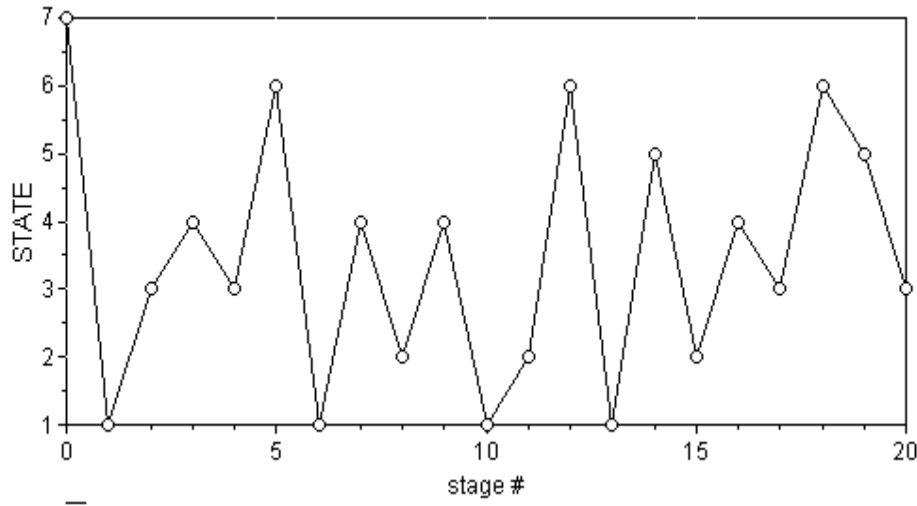
## Transition Probabilities

from \ to	0	1	2	3	4	5	6
0	0.08392	0.1008	0.168	0.224	0.224	0.1494	0.04979
1	0.08392	0.1008	0.168	0.224	0.224	0.1494	0.04979
2	0.08392	0.1008	0.168	0.224	0.224	0.1494	0.04979
3	0.5768	0.224	0.1494	0.04979	0	0	0
4	0.3528	0.224	0.224	0.1494	0.04979	0	0
5	0.1847	0.168	0.224	0.224	0.1494	0.04979	0
6	0.08392	0.1008	0.168	0.224	0.224	0.1494	0.04979

*Note that because the state is the inventory level before replenishments, the transition probabilities out of states 0, 1, and 2=s are identical to those for state S=6.*

Thus,  $p_{64} = P\{\text{Demand} = 6 - 4 = 2\} = 0.224$ , and  
 $p_{30} = P\{\text{Demand} \geq 3\} = 0.5768$

Two simulations of 20 stages of the system, beginning with full inventory:



In both of these realizations of the process, four stockouts have occurred during the first 20 days of operation.

The expected number of visits to state  $j$  during the first  $n$  stages, if the system begins in state  $i$ , may be found by summing the first  $n$  powers of  $P$ . In this particular case,

$$\sum_{k=1}^{20} P^k =$$

from \ to	0	1	2	3	4	5	6
0	4.35285	2.92231	3.55777	3.65758	3.06261	1.85714	0.589734
1	4.35285	2.92231	3.55777	3.65758	3.06261	1.85714	0.589734
2	4.35285	2.92231	3.55777	3.65758	3.06261	1.85714	0.589734
3	4.72536	3.00256	3.52746	3.51926	2.90429	1.7616	0.559473
4	4.54813	3.01517	3.60129	3.6023	2.9318	1.74659	0.554716
5	4.43127	2.97713	3.60575	3.66134	3.00358	1.77409	0.546833
6	4.35285	2.92231	3.55777	3.65758	3.06261	1.85714	0.589734

Thus, we would expect approximately  $\sum_{k=1}^{20} p_{6,0}^{(k)} = 4.35$  stockouts during the first twenty days of operation, if the inventory is initially full.

$P^2$ , the second power of the transition probability matrix, is

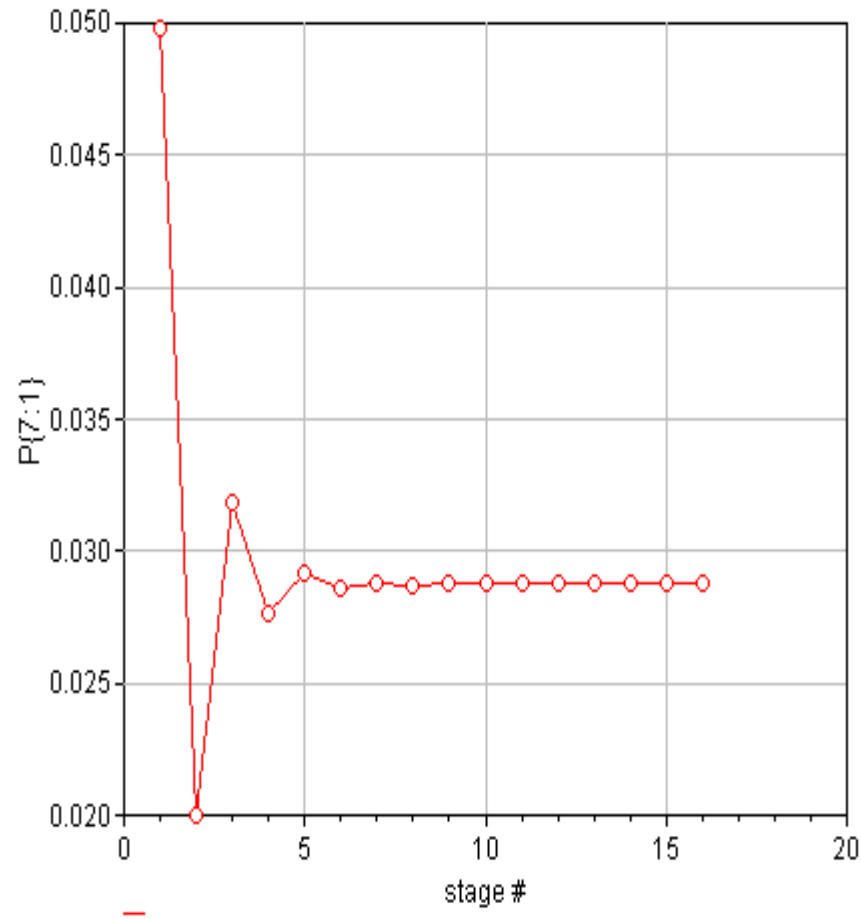
from \ to	0	1	2	3	4	5	6
0	0.2696	0.1661	0.1848	0.1683	0.1237	0.06756	0.02004
1	0.2696	0.1661	0.1848	0.1683	0.1237	0.06756	0.02004
2	0.2696	0.1661	0.1848	0.1683	0.1237	0.06756	0.02004
3	0.1085	0.107	0.1671	0.2154	0.2129	0.1419	0.04731
4	0.1709	0.1254	0.168	0.1943	0.1819	0.1196	0.03987
5	0.2395	0.1502	0.175	0.1738	0.1441	0.08863	0.02872
6	0.2696	0.1661	0.1848	0.1683	0.1237	0.06756	0.02004

and the third power is

from \ to	0	1	2	3	4	5	6
0	0.2069	0.1413	0.1756	0.1855	0.1597	0.09903	0.03189
1	0.2069	0.1413	0.1756	0.1855	0.1597	0.09903	0.03189
2	0.2069	0.1413	0.1756	0.1855	0.1597	0.09903	0.03189
3	0.2616	0.1631	0.1839	0.1706	0.1281	0.07126	0.0214
4	0.2406	0.1552	0.1813	0.1766	0.1399	0.08126	0.0251
5	0.2173	0.146	0.1778	0.183	0.1534	0.09305	0.02954
6	0.2069	0.1413	0.1756	0.1855	0.1597	0.09903	0.03189

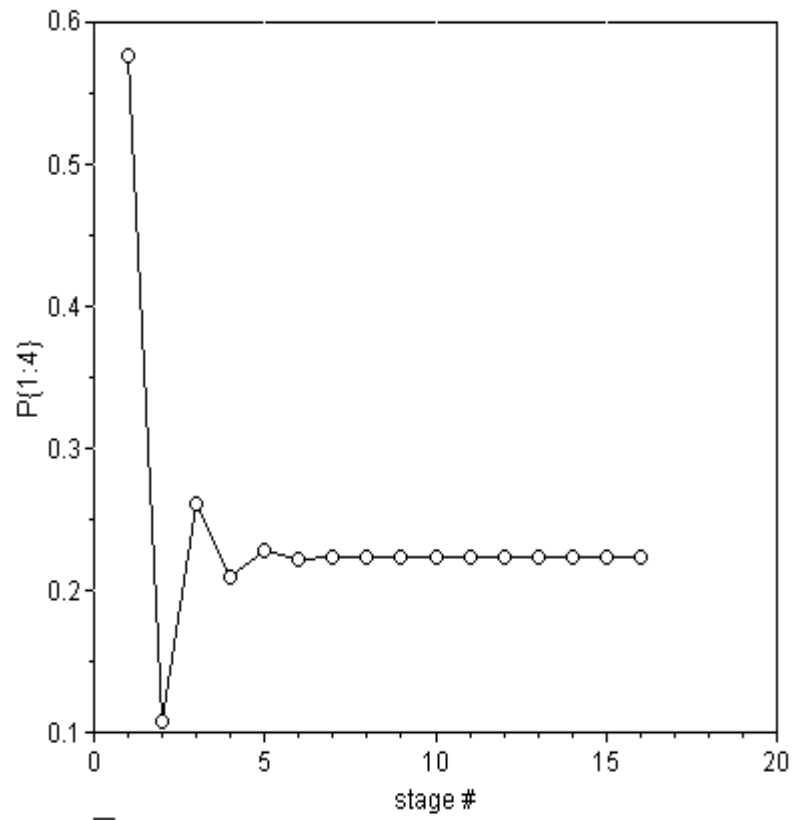


Consider the behavior of  $P_{6,0}^{(n)}$  as n increases:



$n$	$P_{6,0}^{(n)}$
1	0.0839179
2	0.269638
3	0.206912
4	0.228275
5	0.220989
6	0.223475
7	0.222627
8	0.222916
9	0.222818
10	0.222851
11	0.22284
12	0.222844
13	0.222842
14	0.222843
15	0.222843
16	0.222843

Compare to the behavior of  $P_{4,0}^{(n)}$  as n increases:



$n$	$P_{4,0}^{(n)}$
1	0.57681
2	0.108458
3	0.261614
4	0.209636
5	0.227347
6	0.221306
7	0.223367
8	0.222664
9	0.222904
10	0.222822
11	0.22285
12	0.22284
13	0.222844
14	0.222842
15	0.222843
16	0.222843

The limiting distribution of the state of the system (independent of the initial state) is

<b>State</b> <b><math>i</math></b>	<b>Steadystate</b> <b>Probability</b> <b><math>\pi_i</math></b>
<b>0</b>	0.222843
<b>1</b>	0.14779
<b>2</b>	0.178159
<b>3</b>	0.181227
<b>4</b>	0.150444
<b>5</b>	0.0907828
<b>6</b>	0.0287543

This implies that 22.2843% of the days a stockout occurs, 14.779% of the days the ending inventory is 1, etc.

## Recursive Computation of **First-Passage Probabilities**

$$f_{ij}^{(n)} = p_{ij}^{(n)} - \sum_{k < n} p_{jj}^{(n-k)} f_{ij}^{(k)} \text{ where } f_{ij}^{(1)} \equiv p_{ij}$$

$$f_{6,0}^{(1)} = p_{6,0} = 0.08392$$

$$f_{6,0}^{(2)} = p_{6,0}^{(2)} - \left[ p_{0,0}^{(1)} f_{6,0}^{(1)} \right] = 0.2696 - 0.08392 \times 0.08392 = 0.26256$$

$$f_{6,0}^{(3)} = p_{6,0}^{(3)} - \left[ p_{0,0}^{(1)} f_{6,0}^{(2)} + p_{0,0}^{(2)} f_{6,0}^{(1)} \right] = 0.2069 - \left[ 0.08392 \times 0.26256 + 0.2696 \times 0.08392 \right] \\ = 0.1622$$

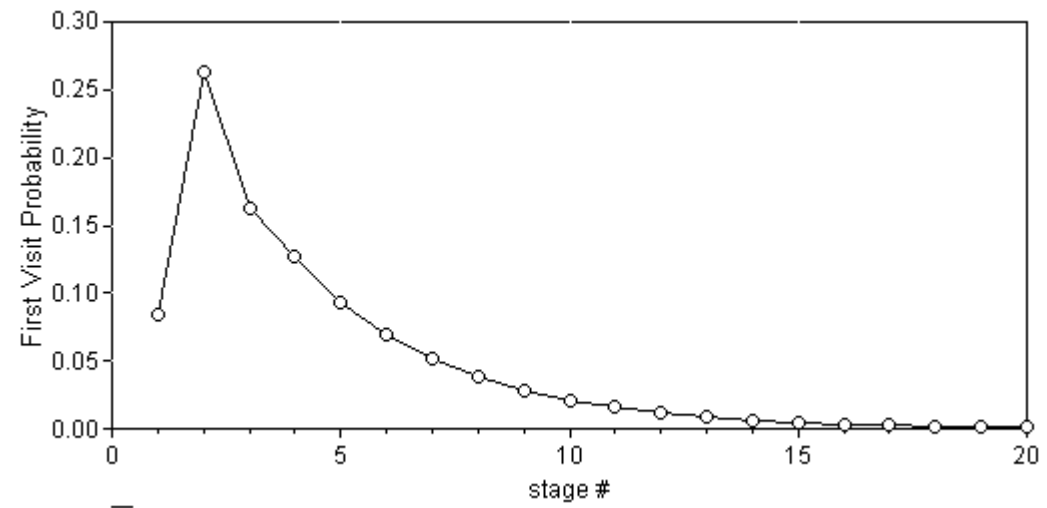
*etc.*

Thus, if the inventory is full on Monday morning (or equivalently, Sunday evening),

the probability that the *first stockout* occurs Wednesday evening (n=3) is 16.22%.

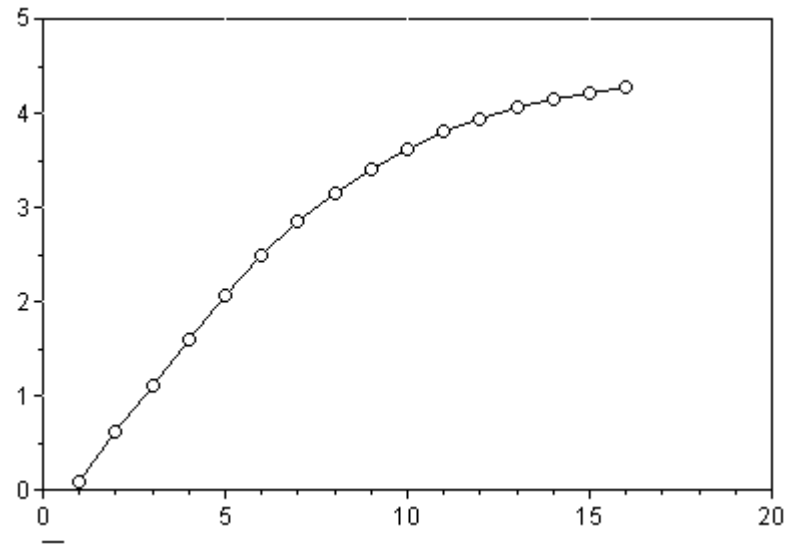
The probability distribution  $f_{6,0}^{(n)}$  of the first-passage times are

n	$f_{6,0}^{(n)}$
1	0.0839179
2	0.262596
3	0.162248
4	0.12649
5	0.0931353
6	0.0694925
7	0.0516882
8	0.0384743
9	0.0286333
10	0.0213104
11	0.0158602
12	0.0118039
13	0.00878497
14	0.00653818
15	0.00486601
16	0.00362151





The partial sums in the last column are successive approximations of the **mean first passage time**  $m_{6,0}$ , but convergence is somewhat slow:



Generally, it is more computationally efficient to compute the mean first passage times by solving a  $(7 \times 7)$  system of linear equations for  $m_{i,0}$ ,  $i = 0, 1, \dots, 6$ :

$$m_{ij} = 1 + \sum_{k \neq j} p_{ik} m_{kj}, \quad \forall i \in I \text{ \& fixed } j$$

$$\text{Fix } j=0: \begin{cases} m_{0,0} = 1 + p_{0,1}m_{1,0} + p_{0,2}m_{2,0} + p_{0,3}m_{3,0} + \dots + p_{0,6}m_{6,0} \\ m_{1,0} = 1 + p_{1,1}m_{1,0} + p_{1,2}m_{2,0} + p_{1,3}m_{3,1} + \dots + p_{1,6}m_{6,1} \\ \text{etc.} \\ m_{6,0} = 1 + p_{6,1}m_{1,0} + p_{6,2}m_{2,0} + p_{6,3}m_{3,1} + \dots + p_{6,6}m_{6,1} \end{cases}$$

That is, we solve the  $7 \times 7$  linear system for  $m_{0,0}, m_{1,0}, \dots, m_{6,0}$ :

$$\begin{array}{ccccccc|c} 1 & -0.100819 & -0.168031 & -0.224042 & -0.224042 & -0.149361 & -0.0497871 & 1 \\ 0 & 0.899181 & -0.168031 & -0.224042 & -0.224042 & -0.149361 & -0.0497871 & 1 \\ 0 & -0.100819 & 0.831969 & -0.224042 & -0.224042 & -0.149361 & -0.0497871 & 1 \\ 0 & -0.224042 & -0.149361 & 0.950213 & 0 & 0 & 0 & 1 \\ 0 & -0.224042 & -0.224042 & -0.149361 & 0.950213 & 0 & 0 & 1 \\ 0 & -0.168031 & -0.224042 & -0.224042 & -0.149361 & 0.950213 & 0 & 1 \\ 0 & -0.100819 & -0.168031 & -0.224042 & -0.224042 & -0.149361 & 0.950213 & 1 \end{array}$$



The complete *mean first passage* matrix is found by solving 7 such linear systems (one per column):

from \ to	0	1	2	3	4	5	6
0	4.48747	6.76636	5.61296	4.75467	5.77744	10.1005	34.7774
1	4.48747	6.76636	5.61296	4.75467	5.77744	10.1005	34.7774
2	4.48747	6.76636	5.61296	4.75467	5.77744	10.1005	34.7774
3	2.81583	6.22338	5.78307	5.51794	6.82984	11.1529	35.8298
4	3.61112	6.13803	5.36867	5.05969	6.64699	11.3183	35.9952
5	4.13554	6.39543	5.34364	4.73395	6.16983	11.0153	36.2693
6	4.48747	6.76636	5.61296	4.75467	5.77744	10.1005	34.7774

Thus, starting with a full inventory (state 6), the expected number of days until a stockout occurs (state 0) is 4.48747.

The **mean recurrence times**  $m_{ii}$  on the diagonal are the reciprocals of the steadystate probabilities, i.e.,  $m_{ii} = 1/\pi_i$ .

For example, one should expect a stockout once every

$$m_{00} = \frac{1}{\pi_0} = \frac{1}{0.222843} = 4.48747 \text{ (days)}$$

and to find the inventory full (S=6) at the end of the day once every

$$m_{6,6} = \frac{1}{\pi_6} = \frac{1}{0.0287543} = 34.7774 \text{ (days)}$$